# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 8-K 

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of
The Securities Exchange Act of 1934
Date of Report (Date of earliest event reported): April 25, 2023
PROPHASE LABS, INC.
(Exact name of Company as specified in its charter)
Delaware
(State or other jurisdiction
of incorporation) of incorporation)

## 000-21617

(Commission
File Number)

23-2577138
(I.R.S. Employer

Identification No.)

## 711 Stewart Avenue, Suite 200 <br> Garden City, New York

(Address of principal executive offices)

11530
(Zip Code)

Registrant's telephone number, including area code: (215) 345-0919
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the Company under any of the following provisions (see General Instruction A.2. below):
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities Registered Pursuant to Section 12(b) of the Exchange Act:
Title of Each Class
Trading Symbol
PRPH

Name of Each Exchange on Which Registered Nasdaq Capital Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule $12 b-2$ of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company $\square$
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\square$

## Item 7.01. Regulation FD Disclosures.

ProPhase Labs, Inc. (the "Company") has updated its corporate presentation. A copy of the updated corporate presentation is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information in this Item 7.01 and in the corporate presentation attached as Exhibit 99.1 to this Current Report on Form 8-K shall not be deemed to be "filed" for purposes of Section 18 of the Securities Act of 1934, as amended, nor shall it be incorporated by reference into any registration statement filed under the Securities Act of 1933, as amended, unless specifically identified therein as being incorporated by reference therein.

The corporate presentation attached as Exhibit 99.1 to this Current Report on Form 8-K includes "safe harbor" language pursuant to the Private Securities Litigation Reform Act of 1995, as amended, indicating that certain statements contained therein are "forward-looking" rather than historical. The Company undertakes no duty or obligation to update or revise the information contained in this Current Report on Form 8-K, although it may do so from time to time if its management believes it is appropriate. Any such updating may be made through the filing of other reports or documents with the Securities and Exchange Commission, through press releases or through other public disclosures.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit 99.1 is furnished with this Current Report on Form 8-K.
Exhibit

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## ProPhase Labs, Inc.

By: /s/Robert Morse, Jr.
Robert Morse, Jr.
Chief Financial Officer


## FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements relating to our strategy and business objectives. All statements other than statements of historical facts included in this presentation may be deemed to be forward-looking statements including statements regarding our strategy, plans, objectives and initiatives, including those related to our plans to expand our in-house clinical testing capabilities and genomics testing offerings and our plans to develop and commercialize Equivir, Equivir G (Rx), Linebacker (LB-1 and LB-2) and the BE-Smart diagnostic test. You can identify forward-looking statements by words such as "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "potential," "predict," "project," "should," "will," "would" or the negative of those terms, and similar expressions that convey uncertainty or future events or outcomes. These forward-looking statements involve known and unknown risks, uncertainties, and other factors that may cause our actual results, performance, or achievements to be materially different from those contemplated, projected, forecasted, estimated or budgeted, whether expressed or implied, by these forward-looking statements including risks
related to consumer demand for our diagnostic and genomic services, the competitive environment, challenges relating to entering into new business lines, the failure to obtain and maintain the required regulatory approvals, our ability to collect payment for the diagnostic tests we deliver, general economic conditions and our ability to continue to execute on our business plan. Additional risks and uncertainties relating to our business can be found under the heading "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2022 and our subsequent Quarterly Reports on Form 10-Q, as well as our other filings with the Securities and Exchange Commission. These forward-looking statements are based on current expectations, estimates, forecasts and projections and are not guarantees of future performance or development. The forward-looking statements contained in this presentation are made as of the date hereof, and we do not assume any obligation to update any forward-looking statements except as required by applicable law. Readers are cautioned not to place undue reliance on any forward-looking statements contained in this presentation.

## Our best is yet to come.

"We believe we are destined to become a multibillion company. Our focused execution and smart diversification strategy have delivered stellar financial results, while the acquisition, licensing, and development of cutting-edge assets have billion-dollar potential. We're continuously improving. And our best is yet to
 come."

- ProPhase


## THE FIVE DIVISIONS OF PROPHASE LABS



Nebula
Genomics


ProPhase


- ProPhase


Manufacturing, Inc.


## PERFORMANCE TRACK RECORD



## PERFORMANCE TRACK RECORD CONTINUED




## Nebula Genomics

## Mission: To usher in the era of personal genomics by providing access to affordable and secure Whole Genome Sequencing.

Prof. George Church, co-founder of Nebula Genomics; Professor of Genetics at Harvard Medical School and Professor of Health Sciences and Technology at Harvard University and the Massachusetts Institute of Technology (MIT).

Contributed to the development of multiple DNA sequencing methods. In particular, molecular multiplexing approaches that enabled next-generation DNA sequencing as well as long-read nanopore sequencing.

Initiated the Personal Genome Project whose pioneering work contributed to the development of DNA sequencing and genome engineering technologies for which he received multiple awards including the 2011 Bower Award and Prize for Achievement in Science from the Franklin Institute and election to the National Academy of Sciences and Engineering.

Co-authored over 550 publications; more than 150 patents; authored the book, "Regenesis: How Synthetic Biology Will Reinvent Nature and Ourselves"; started over 20 companies.
"Genome sequencing is like the internet back in the late 1980s."

## LEADERS IN <br> WHOLE GENOME SEQUENCING (WGS)

WGS - genetic sequencing technology obtains comprehensive data on every gene and chromosomes in DNA. Can be used to examine ancestry, health, diet, rare gene mutations and potential predisposition to disease.
Provides the consumer and business access to affordable and secure personalized genetic sequencing.
First WGS below \$300; one of the largest direct-to-consumer WGS. Announced in
March 2023 the lowest standard price of $\$ 249$ for its direct-to-consumer WGS test.


## RIGHT TO WIN -

BEST INSIGHTS + TOOLS

## 4000+ <br> published genetic studies, with new research every week BUT ..

1. They are hard to understand for the most.
2. And are locked behind paywalls.

The Nebula Library keeps you informed about the latest genomic discoveries to help you learn how they might be relevant to you.

Accessible explanation of research findings Updates every week
Personalization based on sequencing results
Polygenic scores

2018
Colorectal cancer (Huyghe, 2018) [6
intestines Cancor
stuov summesy

coibrectal ancer.
your resust
suor iscation
Colbrestol cancor cocours in aither the colon or rectum, which are parts of the lirgo intestine It is the third most comecon conccer in the United Statoe, but genetio riak foctors of colbrecto cancar reminin postry undestocd.

View Full Repart

## NEBULA'S OMNI-CHANNEL GROWTH STRATEGY

Collaboration with G42 Healthcare: Oct 2022, announced MOU with Nebula Genomics. G42 is a leading, Abu Dhabi-based artificial intelligence (AI) healthtech company.

- Explore several collaborative opportunities: genomic sequencing, artificial intelligence, sharing of genomic data insights, and obtaining certain advanced certifications.
- Entered into initial agreement expected to synergize the companies' sequencing capabilities to support globalization of G42 healthcare offerings.
- Explore creation of advanced genomic sequencing facility in the U.S.

Continuing to integrate genomic sequencing into the Company's CLIA-certified labs to provide faster turnaround time of results and reduce pricing.

Increased penetration of B2C and B2B channels (clinical testing, universities, research organizations, etc.).

Leverage distribution in over 40,000 food, drug and mass retail stores.
Actively pursuing opportunities to expand WGS capabilities and to codevelop ProPhase BioPharma: Linebacker, BE-Smart Esophageal Pre-Cancer diagnostic screening test, Equivir (Dietary Supplement) and Equivir G (Rx)


## PROPHASE DIAGNOSTICS

## Focused on providing a fully integrated diagnostic

 laboratory services with a complete clinical lab offering.Operates two state-of-the-art, Clinical Laboratory Improvement Amendments (CLIA) accredited laboratories, New York (recently expanded to 30,000 sq. ft.) and New Jersey.

Recent expansion from upper respiratory testing to include other traditional clinical testing and genomics sequencing: Chemistry, Immunoassay, Hematology, Hemostasis, Urinalysis, and an array of genetic tests including whole genome sequencing.
-ProPhase


## ESOPHAGEAL ADENOCARCINOMA ONE OF THE DEADLIEST CANCERS

Gastroesophageal Reflux Disease (GERD) occurs when stomach acid repeatedly flows back into the esophagus. This backwash (acid reflux) can irritate the lining of your esophagus. Many experience acid reflux from time to time; for some, GERD may trigger a change in the cells lining the lower esophagus causing Barrett's Esophagus.

Barrett's Esophagus is a condition in which the esophagus becomes damaged by acid reflux, which causes the lining to thicken and become red. It is associated with an increased risk of developing Esophageal Adenocarcinoma.

Patients with Barrett's Esophagus require regular checkups, careful imaging and extensive biopsies of the esophagus for precancerous cells (dysplasia). Histological analysis of biopsy samples can be subjective and difficult to differentiate in early stages, especially if other diseases are present.

Discovering pre-cancerous tissue in early and treatable stages may increase disease survival and decrease cost of care. As high as $40 \%$ of esophageal carcinoma is missed or found late leading to more unfavorable diagnosis.


ESOPHAGEAL CANCER -
ONE OF THE
DEADLIEST AND MOST COMMON CANCERS

16,000+ Estimated Deaths in
2022 in the U.S.
79.4\% - 5-Year Mortality Rate $(2012-2018)^{1}$
$20,000+$ - Estimated New Cases in $2022^{1}$

The change in the annual incidence of EAC
was $766.67 \%$ higher in 2017 compared to $1973^{2}$
6 th leading cause of cancer
related deaths; 8th most common cancer worldwide


## BEsmart ${ }^{\text {TM }}$ - ESOPHAGEAL PRE-CANCER DIAGNOSTIC

Initially developed by Dr. Christopher Hartley (Mayo Clinic), Dr. Joe Abdo (Georgetown University), Dr. Devendra Agarwal (Western University), Dr. Sumeet K. Mittal (Norton Thoracic Institute- St Joseph Hospital ) as an early detection to identify and quantify multiple disease-specific biomarkers with high accuracy.



- ProPhase
Prevalence of GERD in the U.S
ranges from $18.1 \%$ to $27.8 \%$ in North
America (Census 303 million) ${ }^{1}$

America (Census 303 million) ${ }^{1}$

Prevalence of Barrett's Esophagus in the
U.S. is $5.6 \%$ of the population (Census

303 million) ${ }^{1}$
~ 60 million
Annual Tests $\sim 2-7 \mathrm{~mm}$

Average Cost/Test
\$1k-\$2k
Total
~2-14bn
Addressable Market
New Cases of Esophageal
Adenocarcinoma in U.S. per year ${ }^{1}$
Endoscopy (upper) related to GERD
and Barret's Esophagus average $\sim$

| 2021-2022 | (7] Filed US Patent May 19, 2021 <br> (v) Initiated 1000 patient on STLA101 Assay with the Mayo Clinic. <br> (T] Completed first -200 tests. <br> V] Submitted and Presented Interim Study Results to ACG/ASCO-GI/SAGES/AACR/DDW 2022 <br> $\boxed{\square}$ Filed all patent applications for all significant International jurisdictions. US Patent |
| :---: | :---: |
| 1H 2023 | Øi liriaite testing of aditional specimens. |
|  |  developed test) for RUO for non-insurance payers. |
|  | $\square$ FDA/GOV/Medicare \& Medicaid consultant to initiate the evaluation and complete the cost benefit analysis toward obtaining CPT codes |
| 2H 2023 | $\square$ KOL expansion - UCAP conference, Focus groups - market to access key opinion leaders. |
|  | $\square$ Goal of 1,000 specimens to be stadied in total. Specimens provided by |
|  | $\square$ LDT Peajer Contracts - LTT assay approved for insurance rembursement. |
| 1H 2024 | $\square$ Go to market strategy to commercialize BEsmarth - partner with large Working on global commercialization initiatives in parallel. |



## ProPhase BioPharma

## PROPHASE BIOPHARMA (PBIO) NOVEL DRUGS + BIOTECH COMPOUNDS

Acquired exclusive, worldwide development and commercialization rights that were developed by Global Research and Discovery Group (GRDG) - scientific think tank and research organization working with: BARDA (Biomedical Advance Research Development Authority), DARPA (Studies and Defense Advanced Research Projects Agency) and the Potomac Institute to provide novel, multitarget therapeutics for challenging pharmacological needs.

Equivir (Dietary Supplement) and Equivir G (Rx), patented, compounds that have demonstrated potential activity against certain viruses associated with serious viral outbreaks. Trial completion expected in Q3 2023; will seek to launch Equivir as a dietary supplement in Q4 2023.

Linebacker ${ }^{\text {TM }}$ patented portfolio (LB1 and LB2) for use in: cancer, inflammatory diseases or symptoms, memory-related syndromes, diseases or symptoms, including dementia and Alzheimer's Disease. Preliminary in-vitro screening tests have shown potential applicability to cancer as a co-therapy, bacterial and viral infections, and neurological and pain modulation. Announced two-year collaboration with Dana-Farber/Harvard to develop LB-1 as a cancer co-therapy.


## EQUIVIR ${ }^{\text {TM }}$ PORTFOLIONOVEL POLYPHENOLS BLENDS FOR MEDS + SUPPLEMENTS

Equivir portfolio is designed to supplement the body and work by impeding virulence while also blocking multiple methods used by viruses to infect and replicate in host cells.

Blend of Polyphenols
Myricetin
Hesperidin
Piperine

PBIO conducting Equivir clinical trials with Vedic Lifesciences. Completion in Q3 2023


## LB-1 CO-THERAPY WITH DOXORUBICIN

LB-1 Activity investigated as Co-therapy with Doxorubicin in cell line proliferation in-vitro study


LB-1 alone inhibits cell proliferation at $69.66 \%$ at 100 uM
Doxorubicin alone inhibits cell proliferation at $51.6 \%$ at 2000 nM
LB-1 and Doxorubicin combined inhibits cell proliferation at $86.95 \%$
(100uM of LB1 + 2000 nM Doxorubicin)

LINEBACKER ${ }^{\text {TM }}$ PRE-CLINICAL DEVELOPMENT

Announced two-year collaboration with Dana-Farber/Harvard to develop LB-1 as a cancer co-therapy.

Intended as a therapy enhancer for traditional chemotherapeutic agents to both increase efficacy and decrease toxicity in current cancer treatments.

Provides year 1 and year 2 research plans and will examine the tumoricidal effects of the flavonoid/polyphenol. LB-1 will be coadministrated with chemotherapy agents in-vitro, in different cell lines, and in-vivo subcutaneous tumor models.

Dana-Farber
Cancer Institute

THE FOUR INITIAL
TARGETS FOR
INVESTIGATION OF
LINEBACKER AS A
POTENTIAL CO-THERAPY

## PACLITAXEL

Paclitaxel (brand name Taxol) is among the most affordable and best-selling
chemotherapy drugs, with annual sales over $\$ 1$ billion.
https://bit.ty/3mjTEjb

## DOXORUBICIN

The global market estimated at US $\$ 992.8 \mathrm{~m}$ in 2020, projected to reach US\$1.4 Billion by 2027 , growing at a CAGR of $5.3 \%$ over the analysis period 2020-2027.
https://bit.ly/3nZeDIJ

## CISPLATIN

The Cisplatin market revenue was $\$ 326$ Million USD in 2019, and is projected to reach $\$ 547$ Million USD in 2025 , with a CAGR of $8.95 \%$ during 2020-2025. https://bit.ly/40UApf4

## TOPOTECAN

Manufactured by
GlaxoSmithKline/Novartis as Hycamtin.


## Pharmaloz <br> Manufacturing, Inc

## Pharmaloz Manufacturing



## TK Supplements

## PHARMALOZ MANUFACTURING 3X CAPACITY ANTICIPATED IN 2024

## One of the Largest, State-of-the-Art Lozenge Manufacturers in the

 U.S.Contract Manufacturing: 60,000 sq. ft. climate-controlled facility on 12 acres operating under FDA 21 CFR 210 \& 211 guidelines provides the ability to offer products for diversified needs.

Private Label: Partners with brokers and retailers to provide superior quality products

Marketing: Offers the ability to deploy various strategies to help customers market their products successfully

Research \& Development: Works to develop and formulate customers' unique, best in class products

Currently operating at full-capacity: based on the current and projected demand, confident operations will continue at or near full capacity through 2024.

Current plans are to triple capacity entering 2024: Current demand will absorb 2024's capacity increase. Even after capacity expansion, confident manufacturing will continue at or near full capacity.


## TK SUPPLEMENTS ${ }^{\circledR}$

a line of dietary supplements dedicated to providing clinically tested products for men's sexual health.



TRIPLE EDGE XL®
a daily energy and stamina booster
Daily support; clinically proven to improve physical and mental energy while promoting healthy testosterone levels.


SUPER PROSTAFLOW $+{ }^{\text {TM }}$
a supplement to support prostate and urinary health


## BIOPHARMA PRODUCT PIPELINE



| Discovery | Pre-clinical Dev | Clinical Dev/ Validation | Commercialization |
| :--- | :--- | :--- | :--- |

ProPhase
LABS

Equivir
Dietary supplement to help maintain proper Immune function. Multi-Center Human clinical trials in progress to strengthen claims. Goal: commercialization Q4 2023

BE-Smart
Break-through esophageal cancer pre-screening test. Potential to predict a high likelihood of contracting esophageal cancer earlier than current protocols to save countless lives. May also reduce the need and expense of unnecessary endoscopies in Barrett's Esophagus patients. Final validations are in progress to offer as LDT in Q4 2023. Goal to receive CPT codes for insurance reimbursement by Q1 2024.

## Linebacker

LB-1 Cancer molecule that shows potential to improve current co-therapy treatments to several cancer lines. MTTP assay completed, Clonogenic assay shows LB1 is effective as monotherapy. Currently AI analysis and Xenograft ( mouse studies ) in progress.

Targeted Therapeutic Platforms In discovery phase, several key proteins were discovered in study that shows significant spikes in protein over expression that was previously unkown to Esophageal Adenocarcinoma (EAC). One of these key overexpressed targets could potentially unlock a groundbreaking EAC therapeutic.

## GROWTH \& EXPANSION IN THE MENA REGION

|  | Nebula Genomics |
| :---: | :---: |
|  | Oct 2022, announced collaboration through an MOU with Nebula Genomics and G42 Healthcare - a leading, Abu Dhabibased artificial intelligence (AI) health-tech company. |
|  | Collaborative opportunities: genomic sequencing, Al, sharing of genomic data insights, and obtaining certain advanced certifications. |
|  | Expected to synergize the companies sequencing capabilities to support <br> globalization of healthcare <br> offerings. |
|  | Exploring creation of advanced genomic sequencing facility in the U.S. |


| BEsmart ${ }^{T M}$ |
| :--- |
| Pursuing UAE based |
| partnership for the initial |
| diagnostic trial and |
| extended clinical trial. |
| Commercialization/co- |
| licensing throughout the |
| MENA region. |


| Linebacker ${ }^{T M}$ |
| :--- |
|  |
|  |
|  |
|  |
| Pursuing a UAE based |
| patnership to conduct |
| human clinical trials. |

ProPhase
Diagnostics \& Precision Medicine

Pursuing UAE partnership to establish a Precision Medicine, Performance and Wellness clinic - advanced clinical diagnostics, genomics, microbiome, physical/cognitive evaluations, etc.

Exploring co-development opportunities with UAEbased tech companies in genomics, healthcare, pharma, technology

Starting point is leveraging Nebula Genomics library and leveraging Nebula Genomics B2C test kit for retail stores.

Pharmaloz Manufacturing

Pursuing expansion of lozenge contract manufacturing to the UAE. Current production in the US for major brands including: Ricola (Switzerland).


## Financial Highlights

## COMPANY SNAPSHOT

| Stock Symbol | PRPH |
| :--- | :--- |
| Exchange | NASDAQ |
| Recent Price | $\$ 7.61$ <br> $(\mathrm{a} / \mathrm{o} 04 / 20 / 2023)$ |
| 52 Wk. Range | $\$ 6.31-\$ 15.25$ <br> $(\mathrm{a} / \mathrm{o} 04 / 20 / 2023)$ |
| Market Cap | $\$ 133 \mathrm{M}$ <br> (a/o 04/20/2023) |
| Shares Outstanding | 17.1 M |
| Free Float | 13.26 M |
| Insider Ownership | $22.8 \%$ |
| Institutional Ownership | $16.4 \%$ |
| Debt to Capital | $18.6 \%$ |
| Average Daily Volume: | 46 K |
| Short Interest | $2.34 \%{ }^{*}$ |
|  |  |

ProPhase Labs is a next-generation biotech, genomics and diagnostics company. Our goal is to create a healthier world with bold action and the power of insight. We're revolutionizing healthcare with industryleading Whole Genome Sequencing solutions, while developing potential game changer diagnostics and therapeutics in the fight against cancer. This includes a potentially lifesaving cancer test focused on early detection of esophageal cancer and potential breakthrough cancer therapeutics with novel mechanisms of action. Our world-class CLIA labs and cutting-edge diagnostic technology provide wellness solutions for healthcare providers and consumers.


## STRONG THREE YEAR GROWTH \& FINANCIAL PERFORMANCE

2021-\$79.0m


| For the Fiscal Period Ending (Currency USD)* | $\begin{array}{r} 12 \text { months } \\ \text { Dec-31-2020A } \\ \hline \end{array}$ | $\begin{array}{r} 12 \text { months } \\ \text { Dec-31-2021A } \end{array}$ | $\begin{array}{r} 12 \text { months } \\ \text { Dec-31-2022A } \end{array}$ |
| :---: | :---: | :---: | :---: |
| Total Revenue | 14.5 | 79.0 | 122.6 |
| Growth Over Prior Year | 47.0\% | 444.6\% | 55.2\% |
| Gross Profit | 4.6 | 42.0 | 70.7 |
| Margin \% | 31.7\% | 53.1\% | 57.6\% |
| Adj. EBITDA* | (0.3) | 17.1 | 38.6 |
| Margin \% | (24.3\%) | 21.6\% | 31.5\% |
| Net Income | (2.1) | 6.3 | 18.5 |
| Margin \% | (14.6\%) | 7.9\% | 15.1\% |

As of Dec 31, 2022
Cash, cash equivalents and marketable equity securities of $\$ 17.4 \mathrm{~m}$ and working capital of $\$ 44.8 \mathrm{~m}$
*See Appendix A for Adjusted Ebitda reconciliation
*AIf filed stotement as of 3/31/2023

## A HISTORY OF DIVIDEND

 RETURNS TO INVESTORS

|  |  |
| :--- | :---: |
| Summary Capitalization | 17.2 m |
| Basic Shares Outstanding $^{1}$ | 2.8 m |
| Options (WAEP: USD $\$ 5.35)^{1}$ | 0.9 m |
| Warrants (WAEP: USD $\$ 8.23)^{1}$ | 18.0 m |
| Fully Diluted Shares Outstanding $^{1}$ | $\$ 130.9 \mathrm{~m}$ |
| Market Capitalization $^{2}$ | $\$ 17.4 \mathrm{~m}$ |
| Total Cash \& Cash Equivalents $^{1}$ | $\$ 7.0 \mathrm{~m}$ |
| Total Debt $^{1}$ | $\$ 120.5 \mathrm{~m}$ |
| Enterprise Value |  |

- As of March 31, 2023

2. As of April 4,

2023
droPhase

## PIER GROUP ANALYSIS: GENOMICS




## Management \& Board of Directors

## EXECUTIVE MANAGEMENT

## Ted Karkus

Chairman \& CEO

Ted Karkus, CEO and Chairman of ProPhase Labs, drives the company's diverse and synergistic businesses with his successful track record in biomedical and health companies. He transformed ID Biomedical's strategy and valuation from $\$ 25$ million to $\$ 1.4$ billion sale to GlaxoSmithKline. As CEO of ProPhase Labs, he restructured the go-to-market strategy for the flagship product Cold-EEZE, turned around and significantly grew revenues, ultimately selling it for $\$ 50$ million to Mylan.

ProPhase Labs is a fast-growing biotech, genomics and diagnostics company due to its commitment to growth, innovation, and execution excellence outlined in Ted's high growth roadmap. He pivoted into industry leading CLIA labs, and then further diversified by acquiring genomics leader Nebula Genomics. Constantly innovating, Ted then created ProPhase BioPharma to deliver antivirals, cancer tests and therapeutic cancer compounds. The new acquisitions and legacy businesses work to drive synergistic growth with multi-billion-dollar potential.

He holds a BS in Psychology from Tufts University with Magna Cum Laude Honors and an MBA in Finance from Columbia University School of Business with Beta Gamma Sigma Honors.
d ProPhase


EXECUTIVE MANAGEMENT


Robert A Morse CFO

Robert joined ProPhase Labs as Corporate Controller. served as Principal Financial Officer and Principal Accounting Officer prior being promoted to CFO.

## Prior to Prophase Labs

 Robert served as Globa Controller and Chief Accounting Officer at multiple high-growth pre-IPO companies in the FinTech, EdTech and Asset Management sectors. He spent four years at MasterCard Worldwide and 10 years at The McGraw-Hill Companies and Standard \& Poors. He began his career with four years in public accounting including two years with Ernst \& Young LLP

## Jason Karkus

President
ProPhase Diagnostics, Inc.
Jason drove explosive revenue growth at ProPhase
Diagnostics, leading multiple areas including sales, business development, logistics operations, and account management. He oversaw the development of two CLIA. certified labs, generating approximately 5200 million in revenues since 2021 and manages account managers and customer service reps who offer $24 / 7$ service to exceed customer expectations. Jason now heads up business development for the rapid build-out of ProPhase's clinical and genomic businesses.

With a background in sales and development at top real estate the the University of Maryland.


Alice Lioi
EVP/COO - ProPhase
Diagnostics, Inc. ProPhase BioPharma, Inc. In
As head of all lab operations, Alice ensures high compliance standards, exemplary medical quality, service delivery, and client satisfaction with over 18 years of progressive laboratory leadership experience in both clinical and research. Prior to joining ProPhase, Alice was VP of Lab Operations at Quest Diagnostics, managed labs at Brookdale Hospital and Medical Center, and served as Administrative Director of Clinical and Anatomical Pathology Service at AdvantageCare Physicians, covering 36 medical facilities.
She graduated from SUNY Stony Brook with a Bachelor of Science in Clinical Laboratory Science and holds a NY Sta Llaboraton Technolo


Sergio Miralles EVP/CIO
ProPhase Diagnostics, Inc.
Sergio Miralles is an experienced IT Leader with over 12 years of experience in enterprise level -ybersecurity, Infrastructure, and Architecture. Sergio is responsible for ensuring a complete end-to-end echnology solution that links Is lab customers' patien data via an interface to efficiently process and report results.

Previously, Sergio founded and led a successful IT consulting firm overseeing 18 IT consultants. For the last five years, his primary focus has been on the medical, lab, nd diagnostics business ergio holds several SC2, and CompTla


Sam Beeler
Chief Strategy Officer Nebula Genomics

Sam is an accomplished healthcare executive with leadership. experience spanning hospital. based medicine, multi-specialty private practice, clinical research, and community health. He has served in progressive enterprise leadership, strategy, and operations roles for The Advisory Board, Advantage Care Physicians, TeamHealth, PivotHealth and more. He is the co-founder of a disruptive clinical research and human performance lab with championship NFL, NHL, and MLB athletes, Olympic gold-medalists, Navy seals, and high net-worth clientele. He was also appointed as Director of Health \& Human Services for one of the most densely populated cities in the United States. Sam holds an MBA from Cornel SC Johnson Graduate School of Mageancre, a Master of Science in Healthcare Policy \& Graduate Sthool of Medical
Sciences, and a Bachelor's degree in Philosonhy from Rutpers


Kamal Obbad
SVP, Director of Sales \& Marketing Nebula Genomics
Kamal is co-founder of Nebula Genomics. He received his undergraduate degree at Harvard University and did graduate studies in computer science as a Gates Cambridge Fellow at the University of Cambridge Prior to founding Nebula, Kamal led teams at Google.

## For his work, Kamal has

 received multiple honors including being named to the Forbes 30 under 30 list.

Dr. Dennis Grishin
Chief Scientific Officer Nebula Genomics

Dennis is co-founder of Nebula Genornics. He received a Ph.D. in genetics from Harvard University. For his work, Dennis was awarded multiple fellowships, including German Nationa Academic Foundation ellowship, and named a Forbes 30 Under 30 in Healthcare.

## BOARD OF DIRECTORS AND NEBULA ADVISORY BOARD

Jason Barr

Director

Jason M. Barr has been a member of our Board since June 2015. He is currently the General Counsel and Secretary of ithaca Holdings, LLC, a music label, artist management and entertainment company based in Los Angeles. He previously was the Deputy General Counsel and Secretary of TRU Kids Inc., a global brand licensing company commercializing Toys $R$ affiliated intellectual property

Prior to this, Mr. Barr held various roles with Toys R. Us, Inc., the global toys and baby products retailer, including Vice President, Corporate Counsel and Secretary and the Senior Vice President, General Counsel and Secretary for Wayne Services Legacy Inc., the winddown agent of the Toys B Us, Inc. U.S. operations. He previously was the Senior Vice President, Chief Legal Officer and Secretary of LiveStyle, Inc. (f/k/a SFX Entertainment, Inc.) a lobal live events and media company. Prior to his employment with LiveStyle. Mr. Barr was a corporate and securities attorney at Reed Smith LLP in New York City. He also served as a member of the board of directors of Susquehanna Polling \& Research, Inc. (SP\&R). Mr Barr graduated from Suffolk University Law School and recerved his bachelor degree from Dickinson College.

Louis Gleckel, MD
Director
.ouis Gleckel, MD, has been a member of our Board since June 2009. Dr. Gleckel co-founded rohealth Care Associates, a comprehensive state of the art multispecialty physician group practice with offices in Long island and Bronx, New York. At ProHealth, he is the Division Chief of Cardiology and Internal Medicine specializing in reventative Cardiology, Metabor Syndrome and internal Medicine wathents with complasis ons nigh-risk diabetes and heart disease He was dabed to Now York Magazine's Best Doctors list for three years. New York Metro Area Best Doctors list for 14 ears and the 2008 Nassau County years and list for over ten years Dr. Gleckel has been a team Dr. Gleckel has been a tean New York Islanders as well as for the ennis players at the US Open. Dr. Gleckel also served as Chairman of the Board of Invicta Corporation, a development stage company that designed, manufactured and marketed photochromic eyeglass enses.

## Warren Hirsch

Director
varren Hirsch has over 35 years of experience as a Certified Public Accountant. Mr. Hirsch owns and operates Warren Hirsch, CPA which offers a full range of accounting, tax and small business consulting services. From 2000 to May 2019, Mr. Hirsch served as a egistered representative of Royal Alliance, a national financial advisary firm. Mr. Hirsch graduated with a bachelor's degree in accounting from Hofstra University.

## Dr. George Church

Advisory Board
Nebula Genomics

Along with being a co-founder at Nebula Genomics, Dr. George Church is also Professor of Genetics at Harvard Medical School and Director of PersonalGenomes.org. His 1984 Harvard Ph.D. included the first methods for direct genome sequencing, molecular multiplexing \& barcoding. This led to the first genome sequence (pathogen, Helicobacter pylori) in 1994. His innovations have contributed to nearly all next-generation DNA sequenci, Gellums and companies His honors include ale Nanopore). NAE \& Franklin Bewer Laureate for Achierement in Science. Hehasco authored 590 papers 155 patent publications and one book (Regenesis).

Russ Altman, M.D., Ph.D.
Advisory Board
Nebula Genomics

Dr. Altman holds an A.B. from Harvard College, an M.D. from Stanford Medica School, and a Ph.D. in medical information sciences from Stanford University. He is board certified in internal medicine and clinical Presidential Early Career Award for Scientists and Engineers and a Scientists and Engineers and a Early Career Development (CAPEEP) arogram Dops is fellow of the rorican College of Physicians (ACP) mercan Colle of informatics (ACM1) the American Institute for Medical and Biological Engineering (AIMBE), and the American Association for the Advancement of science (AAAS). He is a member of the National Academy of Medicine. He is a past president, founding board member, and a fellow of the international Society for
Computational Biology (ISCB) and a past president of the American Society for Clinical Pharmacology and Therapeutics (ASCPT). He has chaired the science board advising the FDA commissioner, served on the NIH Director's Advisory Committee, and cochaired the IOM Drug Forum.



## APPENDIX A

GAAP to Non-GAAP Reconciliation

We define EBITDA as net income (loss) before net interest expense, income taxes, depreciation and amortization. Adjusted EBITDA further adjusts EBITDA by excluding acquisition costs, other non-cash items, and other unusual or non-recurring charges (as described in the table below).

|  | For the vears ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2021 \\ \hline \end{gathered}$ |  |
| GAAP net income ${ }^{(1)}$ | \$ | 18,463 | \$ | 6,273 |
| Interest, net |  | 611 |  | 506 |
| Income Tax Expense (Benefit) |  | 4,445 |  | (968) |
| Depreciation and amortization |  | 4,718 |  | 3,233 |
| EBITDA |  | 28,237 |  | 9,044 |
| Acquisition costs ${ }^{(2)}$ |  | - |  | 674 |
| Share-based compensation expense |  | 3,986 |  | 3,183 |
| Non-cash rent expense ${ }^{(3)}$ |  | 236 |  | 459 |
| Bad debt expense |  | 6,163 |  | 3,750 |
| Adjusted EBITDA | \$ | 38,622 | \$ | 17,110 |

(1) We believe that net income is the financial measure calculated and presented in accordance with GAAP that is most directly comparable to EBITDA and Adjusted EBITDA. EBITDA and Adjusted EBITDA measure the Company's operating performance without regard to certain expenses. EBITDA and Adjusted EBITDA are not presentations made in accordance with GAAP and the Company's computation of EBITDA and Adjusted EBITDA may vary from others in the industry. EBITDA and Adjusted EBITDA have important limitations as analytical tools and should not be considered in isolation or as substitutes for analysis of the Company's results as reported under GAAP.
(2)Transaction cost related to the Nebula acquisition.
(3)The non-cash portion of rent, which reflects the extent to which our GAAP rent expense recognized exceeds (or is less than) our cash rent payments. For newer leases, our rent expense recognized typically exceeds our cash rent payments, while for more mature leases, rent expense recognized is typically less than our cash rent payments.

