

FORM 10-Q  
UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2011

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-21617

**ProPhase Labs, Inc.**

(Exact name of registrant as specified in its charter)

Nevada

(State or other jurisdiction of  
incorporation or organization)

23-2577138

(I.R.S. Employer Identification No.)

621 N. Shady Retreat Road, Doylestown, Pennsylvania

(Address of principal executive office)

18901

(Zip Code)

(215) 345-0919

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or shorter period that the registration was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company (See definition of "large accelerated filer", "accelerated filer", "non-accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class

Common Stock, \$0.0005 par value

Outstanding at November 10, 2011

14,657,571

ProPhase Labs, Inc. and Subsidiaries

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**PART I. FINANCIAL INFORMATION**

**Item 1. Financial Statements.**

**ProPhase Labs, Inc. and Subsidiaries**  
**Condensed Consolidated Balance Sheets**  
(in thousands, except share and per share amounts)  
(unaudited)

	<u>September 30, 2011</u>	<u>December 31, 2010</u>
<b>ASSETS</b>		
Cash and cash equivalents (Note 2)	\$ 4,616	\$ 8,232
Accounts receivable, net of doubtful accounts of zero and \$13, respectively (Note 2)	4,419	4,821
Inventory, net (Note 2)	3,518	1,682
Prepaid expenses and other current assets	1,835	883
Assets held for sale (Note 2)	-	138
Total current assets	<u>14,388</u>	<u>15,756</u>
Intangible asset, licensed technology (Note 3)	3,577	3,577
Property, plant and equipment, net of accumulated depreciation of \$3,549 and \$3,389, respectively (Note 2)	2,353	2,362
	<u>\$ 20,318</u>	<u>\$ 21,695</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>LIABILITIES:</b>		
Accounts payable	\$ 726	\$ 489
Accrued royalties (Note 4)	3,524	3,524
Accrued advertising and other allowances	2,919	3,524
Other current liabilities	405	698
Total current liabilities	<u>7,574</u>	<u>8,235</u>
Commitments and contingencies (Note 4)	-	-
<b>STOCKHOLDERS' EQUITY:</b>		
Common Stock, \$.0005 par value; authorized 50,000,000; issued: 19,927,199 and 19,353,672 shares, respectively (Note 5)	10	10
Additional paid-in-capital	41,237	40,627
Accumulated deficit	(2,866)	(1,989)
Treasury stock, at cost 5,336,053 and 4,646,053 shares, respectively (Note 5)	(25,637)	(25,188)
Total stockholders' equity	<u>12,744</u>	<u>13,460</u>
	<u>\$ 20,318</u>	<u>\$ 21,695</u>

See accompanying notes to condensed consolidated financial statements

**ProPhase Labs, Inc. and Subsidiaries**  
**Condensed Consolidated Statements of Operations**  
(in thousands, except per share amounts)  
(unaudited)

	Three Months Ended		Nine Months Ended	
	September 30, 2011	September 30, 2010	September 30, 2011	September 30, 2010
Net sales (Note 2)	\$ 5,083	\$ 5,204	\$ 9,992	\$ 8,310
Cost of sales (Note 2)	1,487	1,594	3,508	3,059
Gross profit	3,596	3,610	6,484	5,251
Operating expenses:				
Sales and marketing	1,158	904	3,376	2,418
Administration	1,134	1,303	3,417	4,532
Research and development	198	468	594	712
	2,490	2,675	7,387	7,662
Income (loss) from operations	1,106	935	(903)	(2,411)
Interest and other income	4	12	26	41
Income (loss) before income taxes	1,110	947	(877)	(2,370)
Income tax (benefit) (Note 6)	-	-	-	-
Net income (loss)	\$ 1,110	\$ 947	\$ (877)	\$ (2,370)
Basic and dilutive earnings (loss) per share:				
Income (loss) from operations	\$ 0.07	\$ 0.06	\$ (0.06)	\$ (0.17)
Net income (loss)	\$ 0.07	\$ 0.06	\$ (0.06)	\$ (0.17)
Weighted average common shares outstanding:				
Basic and diluted	15,113	14,659	14,901	14,152

See accompanying notes to condensed consolidated financial statements

**Stockholders' Equity**  
**(in thousands, except share data)**  
**(unaudited)**

	<u>Common Stock Shares</u>	<u>Par Value</u>	<u>Additional Paid-In Capital</u>	<u>Accumulated Deficit</u>	<u>Treasury Stock</u>	<u>Total</u>
Balance at December 31, 2010	14,707,619	\$ 10	\$ 40,627	\$ (1,989)	\$ (25,188)	\$ 13,460
Net loss	-	-	-	(877)	-	(877)
Share-based compensation expense	-	-	94	-	-	94
Common stock granted pursuant to employment agreements	459,517	-	395	-	-	395
Common stock granted pursuant to a compensation plan	114,010	-	121	-	-	121
Treasury stock purchase	<u>(690,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(449)</u>	<u>(449)</u>
Balance at September 30, 2011	<u>14,591,146</u>	<u>\$ 10</u>	<u>\$ 41,237</u>	<u>\$ (2,866)</u>	<u>\$ (25,637)</u>	<u>\$ 12,744</u>

See accompanying notes to condensed consolidated financial statements

**ProPhase Labs, Inc. and Subsidiaries**  
**Condensed Consolidated Statements of Cash Flows**  
(in thousands)  
(unaudited)

	Nine Months Ended	
	September 30, 2011	September 30, 2010
<b>Cash Flows from operating activities:</b>		
Net loss	\$ (877)	\$ (2,370)
<b>Adjustments to reconcile net loss to net cash provided by (used in) operating activities:</b>		
Depreciation and amortization	297	265
Share-based compensation expense	316	97
Gain on sale of asset	(28)	-
Sales discounts and provision for bad debts	28	(26)
Inventory valuation provision	20	(989)
<b>Changes in operating assets and liabilities:</b>		
Accounts receivable	374	(1,166)
Inventory	(1,856)	26
Accounts payable	237	53
Accrued advertising and other allowances	(605)	653
Other operating assets and liabilities, net	(951)	374
Net cash used in operating activities	<u>(3,045)</u>	<u>(3,083)</u>
<b>Cash flows from investing activities:</b>		
Capital expenditures	(288)	(146)
Proceeds from the sale of fixed assets	166	-
Acquisition of product license	-	(1,000)
Net cash flows used in investing activities	<u>(122)</u>	<u>(1,146)</u>
<b>Cash flows from financing activities:</b>		
Proceeds from the exercise of stock options	-	133
Purchase of treasury stock	(449)	-
Net cash provided by (used in) financing activities	<u>(449)</u>	<u>133</u>
Net decrease in cash and cash equivalents	(3,616)	(4,096)
Cash and cash equivalents at beginning of period	<u>8,232</u>	<u>12,801</u>
Cash and cash equivalents at end of period	<u>\$ 4,616</u>	<u>\$ 8,705</u>
<b>Supplemental disclosures of cash flow information:</b>		
Income taxes paid	<u>\$ -</u>	<u>\$ -</u>
Common stock issued to Phosphagenics Limited pursuant to a product license agreement	<u>\$ -</u>	<u>\$ 2,577</u>
Common stock issued, in lieu of cash, as payment of accrued compensation	<u>\$ 294</u>	<u>\$ -</u>

See accompanying notes to condensed consolidated financial statements

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 1 – Organization and Business**

ProPhase Labs, Inc. (“we”, “us” or the “Company”), organized under the laws of the State of Nevada, is a manufacturer, marketer and distributor of a diversified range of homeopathic and health products that are offered to the general public. We are also engaged in the research and development of potential over-the-counter (“OTC”) drug, natural base health products along with supplements, personal care and cosmeceutical products.

Our primary business is currently the manufacture, distribution, marketing and sale of OTC cold remedy products to consumers through national chain, regional, specialty and local retail stores. One of our principal products is Cold-EEZE<sup>0</sup>, a line of zinc gluconate glycine products. Cold-EEZE<sup>0</sup> lozenges are proven in clinical studies to reduce the duration and severity of the common cold symptoms by nearly half. Cold-EEZE<sup>0</sup> is an established product in the health care and cold remedy market. For the three and nine months ended September 30, 2011 and 2010, our revenues from continuing operations have come principally from our OTC cold remedy products.

On March 22, 2010, the Company, Phosphagenics Limited (“PSI Parent”), an Australian corporation, Phosphagenics Inc. (“PSI”), a Delaware corporation and subsidiary of PSI Parent, and Phusion Laboratories, LLC (the “Joint Venture”), a Delaware limited liability company, entered into a Limited Liability Company Agreement (the “LLC Agreement”) of the Joint Venture and additional related agreements for the purpose of developing and commercializing, for worldwide distribution and sale, a wide range of non-prescription remedies using PSI Parent’s proprietary patented TPM<sup>TM</sup> technology (“TPM”). TPM facilitates the delivery and depth of penetration of active molecules in pharmaceutical, nutraceutical, and other products. Pursuant to the LLC Agreement, we and PSI each own a 50% membership interest in the Joint Venture (see Note 3).

We use a December 31 year-end for financial reporting purposes. References herein to the fiscal year ended December 31, 2011 shall be the term “Fiscal 2011” and references to other “Fiscal” years shall mean the year, which ended on December 31 of the year indicated. The term “we”, “us” or the “Company” as used herein also refer, where appropriate, to the Company, together with its subsidiaries unless the context otherwise requires.

Our balance sheet at December 31, 2010 has been reclassified to conform to our current period ended September 30, 2011 presentation.

**Note 2 – Summary of Significant Accounting Policies**

***Basis of Presentation***

The unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial statements and within the rules of the Securities and Exchange Commission (“SEC”) applicable to interim financial statements and therefore do not include all disclosures that might normally be required for financial statements prepared in accordance with generally accepted accounting principles. The accompanying unaudited condensed consolidated financial statements have been prepared by management without audit and should be read in conjunction with our consolidated financial statements, including the notes thereto, appearing in our Annual Report on Form 10-K for the year ended December 31, 2010. In the opinion of management, all adjustments necessary for a fair presentation of the consolidated financial position, consolidated results of operations and consolidated cash flows, for the periods indicated, have been made. The results of operations for the three and nine months ended September 30, 2011 are not necessarily indicative of operating results that may be achieved over the course of the full year.

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 2 – Summary of Significant Accounting Policies - continued**

***Seasonality of the Business***

Our net sales are derived principally from our OTC cold remedy products. Currently, our sales are influenced by and subject to fluctuations in the timing of purchase and the ultimate level of demand for our products which are a function of the timing, length and severity of each cold season. Generally, a cold season is defined as the period of September to March when the incidence of the common cold rises as a consequence of the change in weather and other factors. We generally experience in the fourth quarter higher levels of net sales along with a corresponding increase in marketing and advertising expenditures designed to promote our products during the cold season. Revenues and related marketing costs are generally at their lowest levels in the second quarter when consumer demand generally declines and retail customers balance their inventory positions as cold season consumer demand subsides. We track health and wellness trends and develop retail promotional strategies to align our production scheduling, inventory management and marketing programs to optimize consumer purchases.

***Use of Estimates***

The preparation of financial statements and the accompanying notes thereto, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect our reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the respective reporting periods. Examples include the provision for bad debt, sales returns and allowances, inventory obsolescence, useful lives of property and equipment and intangible assets, impairment of property and equipment and intangible assets, income tax valuations and assumptions related to accrued advertising. These estimates and assumptions are based on historical experience, current trends and other factors that management believes to be relevant at the time the financial statements are prepared. Management reviews the accounting policies, assumptions, estimates and judgments on a quarterly basis. Actual results could differ from those estimates.

Our primary product, Cold-EEZE<sup>®</sup> lozenges, utilizes a proprietary zinc formulation which has been clinically proven to reduce the severity and duration of common cold symptoms. Factors considered in estimating the appropriate sales returns and allowances for this product include it being (i) a unique product with limited competitors, (ii) competitively priced, (iii) promoted, (iv) unaffected for remaining shelf-life as there is no product expiration date and (v) monitored for inventory levels at major customers and third-party consumption data. In addition to Cold-EEZE<sup>®</sup> lozenges we market and distribute a new Cold-EEZE<sup>®</sup> Oral Spray and Kids-EEZE<sup>®</sup> Chest Relief, Kids-EEZE<sup>®</sup> Cough Cold and Kids-EEZE<sup>®</sup> Allergy children OTC cold remedies (“Kids-EEZE<sup>®</sup> Products”). In August 2011, we introduced a new Cold-EEZE<sup>®</sup> Oral Spray containing our proprietary zinc formulation in a liquid spray form. We introduced Kids-EEZE<sup>®</sup> Chest Relief in Fiscal 2008 and expanded the product line to include Kids-EEZE<sup>®</sup> Cough Cold and Kids-EEZE<sup>®</sup> Allergy in Fiscal 2010. We also manufacture, market and distribute an organic cough drop and a Vitamin C supplement (“Organix”). Each of the Cold-EEZE<sup>®</sup> Oral Spray products, Kids-EEZE<sup>®</sup> Products and Organix<sup>®</sup> products carry shelf-life expiration dates for which we aggregate such new product market experience data and update its sales returns and allowances estimates accordingly. Sales allowances estimates are tracked at the specific customer and product line levels and are tested on an annual historical basis, and reviewed quarterly. Additionally, we monitor current developments by customer, market conditions and any other occurrences that could affect the expected provisions relative to net sales for the period presented.

***Cash Equivalents***

We consider all highly liquid investments with an initial maturity of three months or less at the time of purchase to be cash equivalents. Cash equivalents include cash on hand and monies invested in money market funds. The carrying amount approximates the fair market value due to the short-term maturity of these investments.



**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 2 – Summary of Significant Accounting Policies - continued**

***Inventory Valuation***

Inventory is valued at the lower of cost, determined on a first-in, first-out basis (“FIFO”), or market. Inventory items are analyzed to determine cost and the market value and, if appropriate, an inventory write-down to market (adjusted basis) is charged to operations in the applicable period. At September 30, 2011 and December 31, 2010, inventory included raw material, work in progress and packaging amounts of \$1.3 million and \$742,000, respectively, and finished goods of \$2.2 million and \$940,000, respectively.

***Property, Plant and Equipment***

Property, plant and equipment are recorded at cost. We use a combination of straight-line and accelerated methods in computing depreciation for financial reporting purposes. Depreciation expense is computed in accordance with the following ranges of estimated asset lives: building and improvements - fifteen to thirty-nine years; machinery and equipment - three to seven years; computer software - three years; and furniture and fixtures – five years.

***Concentration of Risks***

Future revenues, costs, margins, and profits will continue to be influenced by our ability to maintain our manufacturing availability and capacity together with our marketing and distribution capabilities and the regulatory requirements associated with the development of OTC drug, personal care or other products in order to continue to compete on a national level and/or international level.

Our business is subject to federal and state laws and regulations adopted for the health and safety of users of our products. Our OTC cold remedy products are subject to regulations by various federal, state and local agencies, including the Food and Drug Administration (“FDA”) and, as applicable, the Homeopathic Pharmacopoeia of the United States.

Financial instruments that potentially subject us to significant concentrations of credit risk consist principally of cash investments and trade accounts receivable.

We maintain cash and cash equivalents with certain major financial institutions. As of September 30, 2011, our cash balance was \$4.6 million and bank balance was \$6.2 million. Of the total bank balance, \$1.7 million was covered by federal depository insurance and \$4.5 million was uninsured.

Our trade accounts receivable potentially subject us to credit concentrations from time-to-time as a consequence of the timing, payment pattern and ultimate purchase volumes or shipping schedules with our customers. We extend credit to our customers based upon an evaluation of the customer’s financial condition and credit history and generally we do not require collateral. Our broad range of customers includes many large wholesalers, mass merchandisers and multi-outlet pharmacy and chain drug stores. These credit concentrations may impact our overall exposure to credit risk, either positively or negatively, in that our customers may be similarly affected by changes in economic, regulatory or other conditions that may impact the timing and collectability of amounts due to us. Our largest accounts receivable balances are with three customers representing approximately 64% and 39% of total trade receivable balances at September 30, 2011 and December 31, 2010, respectively.

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 2 – Summary of Significant Accounting Policies - continued**

Our revenues are principally generated from the sale of OTC cold remedy products which represented approximately 96% and 97% of total revenues for the nine months ended September 30, 2011 and 2010, respectively. A significant portion of our business is highly seasonal, which causes major variations in operating results from quarter to quarter. The third and fourth quarters generally represent the largest sales volume for the OTC cold remedy products. For the three and nine months ended September 30, 2011 and 2010, effectively all of our net sales were related to domestic markets.

***Long-lived Assets***

We review our carrying value of our long-lived assets with definite lives whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. When indicators of impairment exist, we determine whether the estimated undiscounted sum of the future cash flows of such assets is less than their carrying amounts. If less, an impairment loss is recognized in the amount, if any, by which the carrying amount of such assets exceeds their respective fair values. The determination of fair value is based on quoted market prices in active markets, if available, or independent appraisals; sales price negotiations; or projected future cash flows discounted at a rate determined by management to be commensurate with our business risk. The estimation of fair value utilizing discounted forecasted cash flows includes significant judgments regarding assumptions of revenue, operating and marketing costs; selling and administrative expenses; interest rates; property and equipment additions and retirements; industry competition; and general economic and business conditions, among other factors.

Fair value is based on the prices that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, a three-tier fair value hierarchy prioritizes the inputs used to measure fair value. These tiers include: Level 1, defined as observable inputs such as quoted prices in active markets; Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and Level 3, defined as unobservable inputs for which little or no market data exists, therefore requiring an entity to develop its own assumptions.

The fair value of the reported *Assets Held For Sale* at December 31, 2010 of \$138,000 was arrived at through bids generated from interested third party purchasers and guidance from a third party real estate advisor thereby relating to Level 3 fair value hierarchy. In February 2011, we derived net proceeds from the sale of these assets of \$166,000.

***Fair Value of Financial Instruments***

We categorize our financial instruments into a three-level fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure fair value fall within different levels of the hierarchy, the category level is based on the lowest priority level input that is significant to the fair value measurement of the instrument.

Financial assets recorded at fair value on our consolidated balance sheets are categorized as either (i) Level 1: unadjusted quoted prices for identical assets in an active market, (ii) Level 2: quoted prices in markets that are not active or inputs that are observable either directly or indirectly for substantially the full-term of the asset or (iii) Level 3: prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement.

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 2 – Summary of Significant Accounting Policies - continued**

Cash and cash equivalents, accounts receivable and accounts payable are reflected in the Condensed Consolidated Financial Statements at carrying value which approximates fair value because of the short-term maturity of these instruments. Determination of fair value of related party payables, if any, is not practicable due to their related party nature.

***Revenue Recognition***

Sales are recognized at the time ownership is transferred to the customer. Revenue is reduced for trade promotions, estimated sales returns, cash discounts and other allowances in the same period as the related sales are recorded. We make estimates of potential future product returns and other allowances related to current period revenue. We analyze historical returns, current trends, and changes in customer and consumer demand when evaluating the adequacy of the sales returns and other allowances.

We do not impose a period of time within which product may be returned. All requests for product returns must be submitted to us for pre-approval. The main components of our returns policy are: (i) we will accept returns that are due to damaged product that is un-saleable and such return request activity falls within an acceptable range, (ii) we will accept returns for products that have reached or exceeded designated expiration dates and (iii) we will accept returns in the event that we discontinue a product provided that the customer will have the right to return only such items that it purchased directly from us. We will not accept return requests pertaining to customer inventory "Overstocking" or "Resets". We will only accept return requests for product in its intended package configuration. We reserve the right to terminate shipment of product to customers who have made unauthorized deductions contrary to our return policy or pursue other methods of reimbursement. We compensate the customer for authorized returns by means of a credit applied to amounts owed or to be owed and in the case of discontinued product only, also by way of an exchange. We do not have any significant product exchange history.

As of September 30, 2011 and December 31, 2010, we included a provision for sales allowances of \$147,000 and \$106,000, respectively, which are reported as a reduction to account receivables. We also included an estimate of the uncollectability of our accounts receivable as an allowance for doubtful accounts of zero and \$13,000 as of September 30, 2011 and December 31, 2010, respectively. Additionally, accrued advertising and other allowances as of September 30, 2011 included \$1.8 million for estimated future sales returns, \$999,000 for cooperative incentive promotion costs and \$159,000 for certain other advertising and marketing promotions. As of December 31, 2010 accrued advertising and other allowances included \$1.5 million for estimated future sales returns, \$1.2 million for cooperative incentive promotion costs and \$828,000 for certain other advertising and marketing promotions.

***Shipping and Handling***

Product sales carry shipping and handling charges to the purchaser, included as part of the invoiced price, which is classified as revenue. In all cases, costs related to this revenue are recorded in cost of sales.

***Stock Compensation***

We recognize all share-based payments to employees and directors, including grants of stock options, as compensation expense in the financial statements based on their fair values. Fair values of stock options are determined through the use of the Black-Scholes option pricing model. The compensation cost is recognized as an expense over the requisite service period of the award, which usually coincides with the vesting period.

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 2 – Summary of Significant Accounting Policies - continued**

Stock options for purchase of our common stock, \$0.0005 par value (“Common Stock”), have been granted to both employees and non-employees. Options are exercisable during a period determined by us, but in no event later than ten years from the date granted. For the three months ended September 30, 2011 and 2010, we charged to operations an aggregate of \$125,000 and \$13,000, respectively, for share-based compensation expense for the grant of stock and stock options pursuant to our stock option plans and certain employment arrangements (see Note 5). For the nine months ended September 30, 2011 and 2010, we charged to operations an aggregate of \$316,000 and \$48,000, respectively, for share-based compensation expense for the grant of stock and stock options pursuant to our stock option plans and certain employment arrangements.

***Variable Interest Entity***

The Joint Venture, of which we own a 50% membership interest, qualifies as a variable interest entity (“VIE”) and we have consolidated the Joint Venture beginning with the quarter ended March 31, 2010 (see Note 3).

***Advertising and Incentive Promotions***

Advertising and incentive promotion costs are expensed within the period in which they are utilized. Advertising and incentive promotion expense is comprised of media advertising, presented as part of sales and marketing expense, cooperative incentive promotions and coupon program expenses, which are accounted for as part of net sales, and free product, which is accounted for as part of cost of sales. Advertising and incentive promotion costs incurred for the three months ended September 30, 2011 and 2010 were \$1.7 million and \$1.9 million, respectively. Advertising and incentive promotion costs incurred for the nine months ended September 30, 2011 and 2010 were \$3.9 million and \$3.2 million, respectively. Included in prepaid expenses and other current assets was \$1.5 million and \$189,000 at September 30, 2011 and December 31, 2010, respectively, relating to prepaid advertising and promotion expense.

***Research and Development***

Research and development costs are charged to operations in the period incurred. Research and development costs for the three months ended September 30, 2011 and 2010 were \$198,000 and \$468,000, respectively. Research and development costs for the nine months ended September 30, 2011 and 2010 were \$594,000 and \$712,000, respectively. Research and development costs are principally related to new product development initiatives and costs associated with our OTC cold remedy products.

***Income Taxes***

We utilize the asset and liability approach which requires the recognition of deferred tax assets and liabilities for the future tax consequences of events that have been recognized in our financial statements or tax returns. In estimating future tax consequences, we generally consider all expected future events other than enactments of changes in the tax law or rates. Until sufficient taxable income to offset the temporary timing differences attributable to operations and the tax deductions attributable to option, warrant and stock activities are assured, a valuation allowance equaling the total deferred tax asset is being provided (see Note 6).

We utilize a two-step approach to recognizing and measuring uncertain tax positions. The first step is to evaluate the tax position for recognition by determining if the weight of available evidence indicates that it is more likely than not that the position will be sustained on audit, including resolution of related appeals or litigation processes, if any. The second step is to measure the tax benefit as the largest amount which is more than fifty percent likely of being realized upon ultimate settlement. Any interest or penalties related to uncertain tax positions will be recorded as interest or administrative expense, respectively.

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 2 – Summary of Significant Accounting Policies - continued**

As a result of our continuing tax losses, we have recorded a full valuation allowance against a net deferred tax asset. Additionally, we have not recorded a liability for unrecognized tax benefits. The tax years 2004 through 2010 remain open to examination by the major taxing jurisdictions to which we are subject.

***Recently Issued Accounting Standards***

In November 2008, the SEC issued for comment a proposed roadmap regarding the potential use by U.S. issuers of financial statements prepared in accordance with International Financial Reporting Standards (“IFRS”). IFRS is a comprehensive series of accounting standards published by the International Accounting Standards Board (“IASB”). The proposed roadmap has since been superseded by an SEC work plan and no date is currently proposed that we could be required to prepare financial statements in accordance with IFRS. The SEC has targeted late 2011 to make a determination regarding the mandatory adoption of IFRS. We are currently assessing the impact that this potential change would have on our consolidated financial statements and we will continue to monitor the development of the potential implementation of IFRS.

In June 2011, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update No. 2011-05, “Comprehensive Income (ASC Topic 220): Presentation of Comprehensive Income,” (“ASU 2011-05”) which amends current comprehensive income guidance. This accounting update eliminates the option to present the components of other comprehensive income as part of the statement of shareholders’ equity. Instead, comprehensive income must be presented in either a single continuous statement of comprehensive income which contains two sections, net income and other comprehensive income, or in two separate but consecutive statements. ASU 2011-05 will be effective for fiscal periods beginning after December 15, 2011 with early adoption permitted. The adoption of ASU 2011-05 will not have a material impact on our consolidated financial position, results of operations or cash flows.

In September 2011, the FASB issued Accounting Standards Update No. 2011-08, “Intangibles – Goodwill and Other Topics” (“ASU 2011-08”) which provides authoritative guidance on testing goodwill for impairment that will become effective beginning January 1, 2012, with earlier adoption permitted. The revised standard is intended to reduce the cost and complexity of the annual goodwill impairment test by providing entities an option to first assess qualitative factors to determine whether it is necessary to perform the two-step quantitative goodwill impairment test. Under ASU 2011-08, an entity would not be required to calculate the fair value of a reporting unit unless the entity determines, based on a qualitative assessment, that it is more likely than not that its fair value is less than its carrying amount. The amendments include a number of events and circumstances for an entity to consider in conducting the qualitative assessment. We are currently assessing the potential impact on the adoption of this guidance on our financial statements.

**Note 3 – Investment in Phusion Laboratories, LLC.**

On March 22, 2010, the Company, PSI Parent, PSI and the Joint Venture entered into the LLC Agreement of the Joint Venture and additional related agreements for the purpose of developing and commercializing, for worldwide distribution and sale, a wide range of non-prescription remedies using PSI Parent’s proprietary patented TPM.

In connection with the LLC Agreement, PSI Parent granted to us, pursuant to the terms of a License Agreement, dated March 22, 2010 (the “Original License Agreement”), (i) an exclusive, royalty-free, world-wide (subject to certain limitations), paid-up license to exploit OTC drugs and certain other products that embody certain of PSI Parent’s TPM-related patents and related know-how (collectively, the “PSI Technology”) and (ii) a non-exclusive, royalty-free, world-wide (subject to certain limitations), paid-up license to exploit certain compounds that embody the PSI Technology for use in a product combining one or more of such compounds with an OTC drug or in a product that is part of a regimen that includes the application of an OTC drug.

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 3 – Investment in Phusion Laboratories, LLC. – continued**

Pursuant to the Original License Agreement, we issued 1,440,000 shares of our Common Stock having an aggregate value of approximately \$2.6 million to PSI Parent (such shares, the “PSI Shares”), and made a one-time payment to PSI Parent of \$1.0 million. PSI Parent has agreed, pursuant to a Share Transfer Restriction Agreement, dated March 22, 2010 (the “Share Transfer Restriction Agreement”), between us and PSI Parent, that, with certain exceptions, it will not sell or otherwise dispose of any of the PSI Shares prior to June 1, 2012. The PSI Shares were issued pursuant to an exemption from registration under the Securities Act, by virtue of Section 4(2) of the Securities Act and by virtue of Rule 506 of Regulation D under the Securities Act. Such sale and issuance did not involve any public offering and was made without general solicitation or advertising. Additionally, PSI Parent represented to us, among other things, that PSI Parent is not a US Person (as defined in Regulation S under the Securities Act), that PSI Parent is an accredited investor with access to all relevant information necessary to evaluate its investment and that the PSI Shares were being acquired for investment purposes only.

In September 2011, Phosphagenics entered into certain Private Resale Agreements (“PSA”) with seven third party purchasers, under which Phosphagenics sold, with our consent, an aggregate of 750,000 shares of our Common Stock. Under the PSA’s, the purchasers may not, without the prior written consent of the Company, prior to the one year anniversary of the PSA’s, directly or indirectly, sell, give, pledge, hypothecate, assign or otherwise transfer the purchased shares, in whole or in part. Contemporaneously with Phosphagenics consummating the PSA’s, we consummated an agreement with Phosphagenics to redeem the then remaining 690,000 shares of our Common Stock held by Phosphagenics (see Note 5).

In accordance with a Contribution Agreement, dated March 22, 2010 (the “Contribution Agreement”), by and among us, PSI Parent, PSI, and the Joint Venture, we transferred, conveyed and assigned to the Joint Venture all of our rights, title and interest in, to and under the Original License Agreement, and the Joint Venture assumed, and undertook to pay, discharge and perform when due, all of our liabilities and obligations under and arising pursuant to the Original License Agreement (such actions, collectively, the “Assignment and Assumption”).

Pursuant to the Contribution Agreement and in order to reflect the Assignment and Assumption, we, PSI Parent and the Joint Venture entered into an Amended and Restated License Agreement, dated March 22, 2010 (the “Amended License Agreement”), which amends and restates the Original License Agreement to reflect that the Joint Venture is the licensee thereunder and which otherwise contains substantially the same terms as the Original License Agreement. The Joint Venture has the right to grant one or more sub-licenses of the rights granted under the Amended License Agreement to one or more third parties for reasonable consideration in any part of the applicable territory. The Amended License Agreement provides that PSI Parent shall not, directly or through third parties, exploit the covered intellectual property during the term thereof, subject to certain limitations. The Amended License Agreement will remain in effect until the expiration of the last to expire of the patents included within the PSI Technology or any extensions thereof. Either party may terminate the Amended License Agreement upon written notice to the other party in the event of certain events involving bankruptcy or insolvency. The Amended License Agreement also contains, among other things, provisions concerning the treatment of confidential information, the ownership of intellectual property and indemnification obligations.

Pursuant to the LLC Agreement, we and PSI each own a 50% membership interest in the Joint Venture. PSI Parent will conduct and oversee much of the product development, formulation, testing and other research and development needed by the Joint Venture, and we will oversee much of the production, distribution, sales and marketing. The LLC Agreement provides that each member may be required, from time to time and subject to certain limitations, to make capital contributions to the Joint Venture to fund its operations, in accordance with agreed upon budgets for products to be developed. Specifically we contributed in Fiscal 2010 \$500,000 in cash as initial capital and we are committed to fund up to \$2.0 million, subject to agreed upon budgets (which have not been established to date), toward the initial development and marketing costs of new products for the Joint Venture. The newly formed Joint Venture has not engaged in any financial transactions, other than organizational expenses and general market and product analysis. At September 30, 2011, cash and equivalents includes \$425,000 which is expected to be used by the Joint Venture to fund future product development initiatives currently under consideration by PSI Parent, PSI and us.

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 3 – Investment in Phusion Laboratories, LLC. – continued**

The Joint Venture is managed by a four-person Board of Managers, with two managers appointed by each member. The LLC Agreement contains other normally found terms in such arrangements, including provisions relating to governance of the Joint Venture, indemnification obligations of the Joint Venture, allocation of profits and losses, the distribution of funds to the members and restrictions on transfer of a member's interest.

Our determination is that the Joint Venture qualifies as a VIE and that we are the primary beneficiary. As a consequence, we have consolidated the Joint Venture financial statements beginning with the quarter ended March 31, 2010. Since inception and including the nine months ended September 30, 2011, the newly formed Joint Venture has not engaged in any financial transactions, other than certain organizational expenses and general market and product analysis, as formal operations are not expected to commence until later in Fiscal 2011. Furthermore, the liabilities and other obligations incurred, if any, by the Joint Venture is without recourse to us and do not create a claim on our general assets. At September 30, 2011, we have recorded the \$3.6 million payment representing the estimated fair value to acquire the product license as an intangible asset. We currently estimate the expected useful life of the product license to be approximately 11 years which we will begin amortizing the cost of intangible asset once product commercialization is completed with PSI Parent and the OTC drug products begin to ship to our retail customers. As of September 30, 2011, we have not established a formal commercialization program timeline for any specific OTC drug covered under the product license but we do not project that any OTC drug products will be available for shipment within the next twelve months.

**Note 4 – Commitments and Contingencies**

We had maintained a separate representation and distribution agreement relating to the development of the zinc gluconate glycine product formulation. In return for exclusive distribution rights, we agreed to pay the developer a 3% royalty and a 2% consulting fee based on sales collected, less certain deductions, throughout the term of this agreement, which expired in May 2007. However, we and the developer are in litigation and as such no potential offset from such litigation for these fees have been recorded. The amount accrued for this expense at each of September 30, 2011 and December 31, 2010 is \$3.5 million.

We have estimated future obligations over the next five years, including the remainder of Fiscal 2011, as follows (in thousands):

Fiscal Year	Employment Contracts	Purchase Commitments	Total
2011	\$ 269	\$ 1,845	\$ 2,114
2012	1,075	2,644	3,719
2013	269	-	269
2014	-	-	-
2015	-	-	-
2016	-	-	-
Total	<u>\$ 1,613</u>	<u>\$ 4,489</u>	<u>\$ 6,102</u>

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 5 – Transactions Affecting Stockholders' Equity**

***Purchase of Treasury Stock***

In September 2011, we entered into a redemption agreement with Phosphagenics. Under the terms of the redemption agreement, we redeemed 690,000 shares of our Common Stock held by Phosphagenics for the aggregate redemption price of \$448,500 in cash. The redemption price is equal to \$0.65 per share.

***Stockholder Rights Plan***

On September 8, 1998, our Board of Directors declared a dividend distribution of Common Stock Purchase Rights (each individually, a "Right" and collectively, the "Rights") payable to the stockholders of record on September 25, 1998, thereby creating a Stockholder Rights Plan (the "Rights Agreement"). The Plan was amended effective May 23, 2008 ("First Amendment") and further amended effective August 18, 2009 ("Second Amendment"). The Rights Agreement, as amended, provides that each Right entitles the stockholder of record to purchase from the Company that number of common shares having a combined market value equal to two times the Rights exercise price of \$45. The Rights are not exercisable until the distribution date, which will be the earlier of a public announcement that a person or group of affiliated or associated persons has acquired 15% or more of the outstanding common shares, or the announcement of an intention by a similarly constituted party to make a tender or exchange offer resulting in the ownership of 15% or more of the outstanding common shares. The dividend has the effect of giving the stockholder a 50% discount on the share's current market value for exercising such right. In the event of a cashless exercise of the Right, and the acquirer has acquired less than 50% beneficial ownership of the Company, a stockholder may exchange one Right for one common share of the Company. The Rights Agreement, as amended, includes a provision pursuant to which our Board of Directors may exempt from the provisions of the Rights Agreement an offer for all outstanding shares of our Common Stock that the directors determine to be fair and not inadequate and to otherwise be in the best interests of the Company and its stockholders, after receiving advice from one or more investment banking firms. The expiration date of the Rights Agreement, as amended, is September 25, 2018.

***Equity Compensation Plans***

Our shareholders have approved and we maintain three different equity compensation plans, (i) the 1997 Option Plan, as amended, (the "1997 Plan"), (ii) the 2010 Equity Compensation Plan, as amended, (the "2010 Plan") and (iii) the 2010 Directors Equity Compensation Plan (the "Directors' Plan"), together known as our "Equity Compensation Plans".

The 1997 Plan, which was amended in 2005, provided for the granting of up to 4.5 million shares of Common Stock. Under the 1997 Plan, we were permitted to grant options to employees, officers or directors of the Company at variable percentages of the market value of stock at the date of grant. No incentive stock option could be exercisable more than ten years after the date of grant or five years after the date of grant where the individual owns more than ten percent of the total combined voting power of all classes of stock. At December 31, 2009, we are precluded from issuing any additional options or grants in the future under the 1997 Plan pursuant to the terms of the plan document. Options previously granted continue to be available for exercise at any time prior to such options' respective expiration dates, but in no event later than ten years from the date granted. At September 30, 2011, there are 207,250 options outstanding under the 1997 Plan with various expiration dates ranging from October 2011 through December 2015, depending upon the date of grant.

The 2010 Plan provides that the total number of shares of Common Stock, as adjusted, that may be issued is equal to an aggregate of 1.8 million shares. All of our employees, including employees who are officers or members of the Board are eligible to participate in the 2010 Plan. Consultants and advisors who perform services for us are also eligible to participate in the 2010 Plan.



**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 5 – Transactions Affecting Stockholders' Equity – continued**

***Stock Options and Stock Grants Pursuant to Equity Compensation Plans***

On April 21, 2011, the Compensation Committee of the Board of Directors approved an amendment to Chief Executive Officer Ted Karkus' employment agreement, dated August 19, 2009 (the "**Amendment**") to lower his annual salary by \$150,000 (or \$12,500 per month) in exchange for a grant of restricted stock equal in value to the salary reduction. Pursuant to the Amendment, Mr. Karkus' annual base salary was decreased from \$750,000 per year to \$600,000 per year, effective May 1, 2011 thru July 15, 2012, which is the end of the term of his employment agreement, as amended. As a consequence of the Amendment, a restricted stock grant under the 2010 Plan equal to \$12,500 of shares per month thru the end of the term (14.5 months). The restricted stock grant was made in an upfront grant of 161,830 shares, subject to certain future vesting conditions, at a value of \$181,000 as of the grant date. The grant was made on April 21, 2011, and the amount of the shares issued was calculated based on the average closing price of our Common Stock for the last five (5) trading days prior to and including the issuance date of April 21, 2011. For the three months and nine months ended September 30, 2011, we have charged to operations \$37,500 and \$62,500, respectively, as share-based compensation expense for the restricted stock grant and we have unrecognized compensation expense of \$118,750 at September 30, 2011 that will be charged to operations in equal monthly installments of \$12,500 over the remaining vesting period ending July 15, 2012.

In addition, on April 21, 2011, the Compensation Committee of the Board of Directors granted Mr. Karkus 133,928 shares of Common Stock under the 2010 Plan as payment for his Fiscal 2010 bonus. Mr. Karkus agreed to accept his Fiscal 2010 cash bonus of \$150,000 in shares of our Common Stock. Furthermore, Mr. Karkus agreed to convert into shares of our Common Stock \$144,000 of deferred cash compensation owed to him thru April 2011, resulting in an issuance of 128,571 shares under the 2010 Plan. The amount of these shares issued to Mr. Karkus was calculated based on the average closing price of the Company's shares for the last five (5) trading days prior to and including the issuance dates of April 21, 2011. Furthermore in May 2011, we granted to certain employees 100,000 options to acquire our Common Stock under the 2010 Plan with an exercise price of \$1.08 per share and an aggregate fair value, at the time of grant, of \$57,000. Each of the stock options vests over a four year period and, as a consequence, the fair value of the stock granted is charged to operations over the vesting period.

At September 30, 2011, there are 1,074,000 options outstanding and subject to vesting over a three to six year period under the 2010 Plan. At September 30, 2011, 43,500 of such options have vested and 1,030,500 options are subject to vesting. At September 30, 2011, there are 301,671 shares available for future grant under the 2010 Plan. For the three months and nine months ended September 30, 2011, we charged to operations \$34,000 and \$94,000, respectively, for share-based compensation expense relating to stock options. At September 30, 2011, the unrecognized share-based compensation expense related to stock options granted but not vested was approximately \$552,000 which will be recognized over a weighted average period of approximately 4.3 years.

The primary purpose of the 2010 Directors' Plan is to provide us with the ability to pay all or a portion of the fees of directors in restricted stock instead of cash. The 2010 Directors' Plan provides that the total number of shares of Common Stock that may be issued under the 2010 Directors' Plan is equal to 250,000. For the three months and nine months ended September 30, 2011, we issued 49,160 shares and 114,010 shares, respectively, of our Common Stock valued at \$41,000 and \$122,000, respectively, for share-based director compensation expense. For the nine months ended September 30, 2010, we issued 35,835 shares, of our Common Stock valued at \$49,000 for share-based director compensation expense. At September 30, 2011, there are 68,365 shares available for future grant under the 2010 Directors' Plan.

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 5 – Transactions Affecting Stockholders' Equity – continued**

***Stock Option Exercise and Other Grants***

During the nine months ended September 30, 2011 no options were exercised. For the nine months ended September 30, 2010, we derived net proceeds of \$133,000 as a consequence of the exercise of options to acquire 130,500 shares of our Common Stock.

Pursuant to the terms of Mr. Cuddihy's, our Chief Operating Officer and Chief Financial Officer, employment agreement, Mr. Cuddihy receives an annual grant of shares of Common Stock that is equal to \$50,000, payable quarterly, promptly following the close of each quarter. For the three months ended September 30, 2011 and 2010, Mr. Cuddihy earned 15,665 and 9,811 shares, respectively, valued each at \$12,500 as share-based compensation. For the nine months ended September 30, 2011 and 2010, Mr. Cuddihy earned 40,885, and 25,106 shares, respectively, valued each at \$37,500 as share-based compensation.

**Note 6 – Income Taxes**

We utilize the asset and liability approach which requires the recognition of deferred tax assets and liabilities for the future tax consequences of events that have been recognized in our financial statements or tax returns. In estimating future tax consequences, we generally consider all expected future events other than enactments of changes in the tax law or rates. Until sufficient taxable income to offset the temporary timing differences attributable to operations and the tax deductions attributable to option, warrant and stock activities are assured, a valuation allowance equaling the total deferred tax asset is being provided.

We utilize a two-step approach to recognizing and measuring uncertain tax positions. The first step is to evaluate the tax position for recognition by determining if the weight of available evidence indicates that it is more likely than not that the position will be sustained on audit, including resolution of related appeals or litigation processes, if any. The second step is to measure the tax benefit as the largest amount which is more than fifty percent likely of being realized upon ultimate settlement.

Certain exercises of options and warrants, and restricted stock issued for services that became unrestricted resulted in reductions to taxes currently payable and a corresponding increase to additional-paid-in-capital for prior years. In addition, certain tax benefits for option and warrant exercises totaling \$6.9 million are deferred and will be credited to additional-paid-in-capital when our net operating loss carry-forward attributable to these exercises are utilized. Consequently, these net operating loss carryforward will not be available to offset our current income tax expense. As of December 31, 2010, we had net operating loss carry-forwards of approximately \$28.7 million for federal purposes that will expire beginning in Fiscal 2018 through 2030. Additionally, there are net operating loss carry-forwards of \$19.9 million for state purposes that will expire beginning Fiscal 2018 through 2030. Until sufficient taxable income to offset the temporary timing differences attributable to operations and the tax deductions attributable to option, warrant and stock activities are assured, we have recorded a full valuation allowance equaling the total deferred tax asset at September 30, 2011 and December 31, 2010. As of September 30, 2011 and December 31, 2010, we have no unrecognized tax benefits.

The major jurisdiction for which we file income tax returns is the United States. The Internal Revenue Service ("IRS") has examined our tax year ended September 30, 2005 and has made no changes to the filed tax returns. The tax years 2006 and forward remain open to examination by the IRS. The tax years 2004 and forward remain open to examination by the various state taxing authorities to which we are subject.

**ProPhase Labs, Inc. and Subsidiaries**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 7 – Earnings (Loss) Per Share**

Basic earnings per share is computed by dividing net income or loss to common stockholders by the weighted-average number of shares of our Common Stock outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue Common Stock were exercised or converted into Common Stock or resulted in the issuance of Common Stock that shared in the earnings of the entity. Diluted earnings per share also utilizes the treasury stock method which prescribes a theoretical buy-back of shares from the theoretical proceeds of all options and warrants outstanding during the period. Options and warrants outstanding to acquire shares of our Common Stock at September 30, 2011 and 2010 were 1,281,250 and 453,250, respectively.

For the nine months ended September 30, 2011 and 2010 dilutive earnings per share is the same as basic earnings per share due to (i) the inclusion of Common Stock, in the form of stock options and warrants (“Common Stock Equivalents”), would have an anti-dilutive effect on the loss per share or (ii) there were no Common Stock Equivalents for the respective period. For the three months ended September 30, 2011 and 2010, there were zero and 155 Common Stock Equivalents, respectively, which were in the money, that were excluded from the earnings per share computation. For the nine months ended September 30, 2011 and 2010, there were 53,517 and 3,633 Common Stock Equivalents, respectively, which were in the money, that were excluded from the earnings per share computation.

A reconciliation of the applicable numerators and denominators of the income statement periods presented, as reflected in the results of continuing operations, is as follows (in thousands, except per share amounts):

	Three Months Ended September 30, 2011			Three Months Ended September 30, 2010			Nine Months Ended September 30, 2011			Nine Months Ended September 30, 2010		
	Income	Shares	EPS	Income	Shares	EPS	Loss	Shares	EPS	Loss	Shares	EPS
Basic earnings (loss) per share	\$ 1,110	15,113	\$ 0.07	\$ 947	14,659	\$ 0.06	\$ (877)	14,901	\$ (0.06)	\$ (2,370)	14,152	\$ (0.17)
<b>Dilutives:</b>												
Options / Warrants	-	-	-	-	-	-	-	-	-	-	-	-
Diluted loss per share	<u>\$ 1,110</u>	<u>15,113</u>	<u>\$ 0.07</u>	<u>\$ 947</u>	<u>14,659</u>	<u>\$ 0.06</u>	<u>\$ (877)</u>	<u>14,901</u>	<u>\$ (0.06)</u>	<u>\$ (2,370)</u>	<u>14,152</u>	<u>\$ (0.17)</u>

**ProPhase Labs, Inc. and Subsidiaries**  
**Management's Discussion and Analysis of**  
**Financial Condition and Results of Operations**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

**General**

ProPhase Labs, Inc. ("we", "us" or the "Company"), organized under the laws of the State of Nevada, is a manufacturer, marketer and distributor of a diversified range of homeopathic and health products that are offered to the general public. We are also engaged in the research and development of potential over-the-counter ("OTC") drug, natural base health products along with supplements, personal care and cosmeceutical products.

Our primary business is currently the manufacture, distribution, marketing and sale of OTC cold remedy products to consumers through national chain, regional, specialty and local retail stores. One of our principal products is Cold-EEZE<sup>®</sup>, a line of zinc gluconate glycine products. Cold-EEZE<sup>®</sup> lozenges are proven in clinical studies to reduce the duration and severity of the common cold symptoms by nearly half. Cold-EEZE<sup>®</sup> is an established product in the health care and cold remedy market. For the three and nine months ended September 30, 2011 and 2010, our revenues from continuing operations have come principally from our cold remedy products.

**Recent Events**

In September 2011, Phosphagenics Ltd. ("Phosphagenics"), entered into certain Private Resale Agreements ("PSA") with seven third party purchasers, under which the Phosphagenics sold, with our consent, an aggregate of 750,000 shares of our common stock, \$0.0005 par value ("Common Stock"). Phosphagenics is the parent company to Phosphagenics Inc. ("PSI"), our joint venture partner in Phusion Laboratories, LLC ("Phusion"). Under the PSA's, the purchasers may not, without the prior written consent of the Company, prior to the one year anniversary of the PSA's, directly or indirectly, sell, give, pledge, hypothecate, assign or otherwise transfer the purchased shares, in whole or in part. Contemporaneously with Phosphagenics consummating the PSA's, we consummated an agreement with Phosphagenics to redeem the then remaining 690,000 shares of our Common Stock held by Phosphagenics (see Note 5). In September 2011, we entered into a redemption agreement with Phosphagenics. Under the terms of the redemption agreement, we redeemed 690,000 shares of our Common Stock held by Phosphagenics for the aggregate redemption price of \$448,500 in cash. The redemption price is equal to \$0.65 per share. The redemption agreement contains customary representations and covenants of the parties.

**Certain Risk Factors**

Our business is regulated by various agencies of the states and localities where our products are sold. Governmental regulations in foreign countries where we plan to commence or expand sales may prevent or delay entry into a market or prevent or delay the introduction, or require the reformulation of certain of our products. In addition, no prediction can be made as to whether new domestic or foreign legislation regulating our activities will be enacted. Any new legislation could have a material adverse effect on our business, financial condition and operations. Non-compliance with any applicable requirements may subject us or the manufacturers of our products to agency action, including warning letters, fines, product recalls, seizures and injunctions.

The manufacturing, processing, formulation, packaging, labeling and advertising of our OTC cold remedy products are subject to regulation by several federal agencies, including (i) the Food and Drug Administration ("FDA"), (ii) the Federal Trade Commission ("FTC"), (iii) the Consumer Product Safety Commission, (iv) the United States Department of Agriculture, (v) the United States Postal Service, (vi) the United States Environmental Protection Agency and (vii) the United States Occupational Safety and Health Administration.

**ProPhase Labs, Inc. and Subsidiaries**  
**Management's Discussion and Analysis of**  
**Financial Condition and Results of Operations**

In addition to OTC and prescription drug products, the FDA regulates the safety, manufacturing, labeling and distribution of dietary supplements, including vitamins, minerals and herbs, food additives, food supplements and cosmetics. The FTC also has overlapping jurisdiction with the FDA to regulate the promotion and advertising of vitamins, OTC drugs, cosmetics and foods. In addition, certain of our OTC cold remedy products are homeopathic remedies which are subject to standards established by the Homeopathic Pharmacopoeia of the United States ("HPUS"). HPUS sets the standards for source, composition and preparation of homeopathic remedies which are officially recognized under the Federal Food, Drug and Cosmetics Act, as amended.

Preclinical development, clinical trials, product manufacturing, labeling, distribution and marketing of potential new products are also subject to federal and state regulation in the United States and other countries. Clinical trials and product marketing and manufacturing are subject to the rigorous review and approval processes of the FDA and foreign regulatory authorities. To obtain approval of a new drug product, a company must demonstrate through adequate and well-controlled clinical trials that the drug product is safe and effective for its intended use. Obtaining FDA and other required regulatory approvals is lengthy and expensive. Typically, obtaining regulatory approval for pharmaceutical products requires substantial resources and takes several years. The length of this process depends on the type, complexity and novelty of the product and the nature of the disease or other indication to be treated. Preclinical studies must comply with FDA regulations. Clinical trials must also comply with FDA regulations to ensure safety of the human subjects in the trial and may require large numbers of test subjects, complex protocols and possibly lengthy follow-up periods. Consequently, satisfaction of government regulations may take several years, may cause delays in introducing potential new products for considerable periods of time and may require imposing costly procedures upon our activities. If regulatory approval of new products is not obtained in a timely manner or not at all, we could be materially adversely affected. Even if regulatory approval of new products is obtained, such approval may impose limitations on the indicated uses for which the products may be marketed which could also materially adversely affect our business, financial condition and future operations.

Our Joint Venture, Phusion Laboratories, LLC, is at its early stage of development where product and market research has been initiated and new product initiatives are being evaluated and prioritized for future development and commercialization. Prior to any new product being available for sale, substantial resources will have to be committed to commercialize a product which may include research, development, preclinical testing, clinical trials, manufacturing scale-up and regulatory approval. We face significant technological risks inherent in developing these products. The Joint Venture may require additional capital and/or may be subject to delays and/or ultimately unable to successfully implement its business plan and strategy to develop and commercialize one or more non-prescription remedies using certain patented and proprietary TPM™ technology ("TPM") that exploit certain compounds that embody TPM for use in a product combining one or more of such compounds with an OTC drug. The commercialization and ultimate product market acceptance is subject to, among other influences, consumer purchasing trends, demand for our OTC drug, health and wellness trends, regulatory factors, retail acceptance and overall economic and market conditions. As a consequence, we may suspend or abandon some or all of our proposed new products before they become commercially viable. Even if we develop and obtain approval of a new product, if we cannot successfully commercialize it in a timely manner, our business and financial condition may be materially adversely affected.

Future revenues, costs, margins, and profits will continue to be influenced by our ability to maintain our manufacturing availability and capacity together with our marketing and distribution capability and the requirements associated with the development of potential OTC drug and other medicinal products in order to continue to compete on a national and international level. Our business development is dependent on continued conformity with government regulations, a reliable information technology system capable of supporting continued growth and continued reliable sources for product and materials to satisfy consumer demand.

Readers should carefully review the risk factors described in other sections of this filing as well as in other documents we file from time to time with the Securities and Exchange Commission.

**ProPhase Labs, Inc. and Subsidiaries**  
**Management's Discussion and Analysis of**  
**Financial Condition and Results of Operations**

**Critical Accounting Policies**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. Our significant accounting policies are described in Note 2 of Notes to Condensed Consolidated Financial Statements included under Item 1 of this Part I. However, certain accounting policies are deemed "critical", as they require management's highest degree of judgment, estimates and assumptions. These accounting estimates and disclosures have been discussed with Audit Committee of our Board of Directors. A discussion of our critical accounting policies, the judgments and uncertainties affecting their application and the likelihood that materially different amounts would be reported under different conditions or using different assumptions are as follows:

Revenue Recognition – Sales Allowances

When providing for the appropriate sales returns, allowances, cash discounts and cooperative incentive promotion costs ("Sales Allowances"), we apply a uniform and consistent method for making certain assumptions for estimating these provisions. These estimates and assumptions are based on historical experience, current trends and other factors that management believes to be relevant at the time the financial statements are prepared. Management reviews the accounting policies, assumptions, estimates and judgments on a quarterly basis. Actual results could differ from those estimates.

Our primary product, Cold-EEZE<sup>®</sup> lozenges, utilizes a proprietary formulation which has been clinically proven to reduce the severity and duration of common cold symptoms. Factors considered in estimating the appropriate sales returns and allowances for this product include it being (i) a unique product with limited competitors, (ii) competitively priced, (iii) promoted, (iv) unaffected for remaining shelf-life as there is no product expiration date and (v) monitored for inventory levels at major customers and third-party consumption data. In addition to Cold-EEZE<sup>®</sup> lozenges, we market and distribute a new Cold-EEZE<sup>®</sup> Oral Spray and Kids-EEZE<sup>®</sup> Chest Relief, Kids-EEZE<sup>®</sup> Cough Cold and Kids-EEZE<sup>®</sup> Allergy children OTC cold remedies ("Kids-EEZE<sup>®</sup> Products"). In August 2011, we introduced a new Cold-EEZE<sup>®</sup> Oral Spray containing our proprietary zinc formulation in a liquid spray form. We introduced Kids-EEZE<sup>®</sup> Chest Relief in Fiscal 2008 and expanded the product line to include Kids-EEZE<sup>®</sup> Cough Cold and Kids-EEZE<sup>®</sup> Allergy in Fiscal 2010. We also manufacturer, market and distribute an organic cough drop and a Vitamin C supplement ("Organix"). Each of the Kids-EEZE<sup>®</sup> Products and Organix<sup>®</sup> products carry shelf-life expiration dates for which we aggregate such new product market experience data and update its sales returns and allowances estimates accordingly. Sales Allowances estimates are tracked at the specific customer and product line levels and are tested on an annual historical basis, and reviewed quarterly. Additionally, we monitor of current developments by customer, market conditions and any other occurrences that could affect the expected provisions relative to net sales for the period presented.

Our return policy accommodates returns for (i) discontinued products, (ii) store closings and (iii) products that have reached or exceeded their designated expiration date. We do not impose a period of time within which product may be returned. All requests for product returns must be submitted to us for pre-approval. The main components of our returns policy are: (i) we will accept returns that are due to damaged product that is un-saleable and such return request activity fall within an acceptable range, (ii) we will accept returns for products that have reached or exceeded designated expiration dates and (iii) we will accept returns in the event that we discontinue a product provided that the customer will have the right to return only such item that it purchased directly from us. We will not accept return requests pertaining to customer inventory "Overstocking" or "Resets". We will only accept return requests for product in its intended package configuration. We reserve the right to terminate shipment of product to customers who have made unauthorized deductions contrary to our return policy or pursue other methods of reimbursement. We compensate the customer for authorized returns by means of a credit applied to amounts owed or to be owed and in the case of discontinued product only, also by way of an exchange. We do not have any significant product exchange history.

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We classify product returns into principally three categories, (i) non-routine returns, (ii) obsolete product and (iii) product mix realignment by certain of our customers. "Non-routine" returns are defined as product returned to us as a consequence of unanticipated circumstances principally due to (i) retail store closings or (ii) unexpected poor retail sell through to consumers causing us to discontinue the product. "Obsolete" returns are defined as product returned to us as a consequence of product shelf-life "use by" expiration date. "Product mix realignment" returns are defined as product returned to us due to initiatives by the trade to discontinue purchasing certain of our products. Product mix realignment returns are generally nominal and are frequently related to discontinued or soon to be discontinued products.

As of September 30, 2011 and December 31, 2010, we included a provision for sales allowances of \$147,000 and \$106,000, respectively, for other allowances which are reported as a reduction to account receivables. Additionally, accrued advertising and other allowances as of September 30, 2011 include \$1.8 million for estimated future sales returns and \$999,000 for cooperative incentive promotion costs and \$159,000 for certain other advertising and marketing promotions. As of December 31, 2010, accrued advertising and other allowances included \$1.5 million for estimated future sales returns, \$1.2 million for cooperative incentive promotion costs and \$828,000 for certain other advertising and marketing promotions. We also included an estimate of the uncollectability of our accounts receivable as an allowance for doubtful accounts of zero and \$13,000 as of September 30, 2011 and December 31, 2010, respectively.

A one percent deviation for these Sales Allowance provisions for the three months ended September 30, 2011 and 2010 would affect net sales by approximately \$68,000 and \$67,000, respectively. A one percent deviation for these Sales Allowance provisions for the nine months ended September 30, 2011 and 2010 would affect net sales by approximately \$127,000 and \$107,000, respectively.

Income Taxes

As of December 31, 2010, we have net operating loss carry-forwards of approximately \$28.7 million for federal purposes that will expire beginning in Fiscal 2018 through Fiscal 2030. Additionally, there are net operating loss carry-forwards of approximately \$19.9 million for state purposes that will expire beginning in Fiscal 2018 through Fiscal 2030. Until sufficient taxable income to offset the temporary timing differences attributable to operations and the tax deductions attributable to option, warrant and stock are assured, a valuation allowance equaling the total deferred tax asset is being provided. Management believes that this allowance is required due to the uncertainty of realizing these tax benefits in the future. The uncertainty arises largely due to substantial marketing and research and development costs.

**Seasonality of the Business**

Our sales are derived principally from our OTC cold remedy products. As a consequence, a significant portion of our business is highly seasonal, which causes major variations in operating results from quarter to quarter. The third and fourth quarters generally represent the largest sales volume for our OTC cold remedy products with a corresponding increase in marketing and advertising expenditures designed to promote our products during the Cold Season (defined below). In addition, our sales are influenced by and subject to fluctuations in the timing of purchase and the ultimate level of demand for our products which are a function of the timing, length and severity of each cold season. Generally, a cold season is defined in our industry as the period of September to March ("Cold Season") when the incidence of the common cold rises as a consequence of the change in weather and other factors. We track health and wellness trends and develop retail promotional strategies to align our production scheduling, inventory management and marketing programs to optimize consumer purchases.

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**Financial Condition and Results of Operations**  
**Results from Operations for the Three Months Ended September 30, 2011**  
**as Compared to the Three Months Ended September 30, 2010**

For the three months ended September 30, 2011, net sales were \$5.1 million as compared to \$5.2 million for the three months ended September 30, 2010. For the three months ended September 30, 2011, net sales of OTC cold remedy products were \$4.9 million as compared to net sales of \$5.0 million for three months ended September 30, 2010. For the three months ended September 30, 2011 and 2010, our contract manufacturing operations generated net sales to third party customers of \$192,000 and \$173,000, respectively.

Net sales of OTC cold remedy products decreased \$140,000 for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010 due principally to the timing of shipments to retailers from period to period. The timing, stocking and ultimate level of demand of our retailer purchases of our OTC cold remedy products are affected by the change in the timing and the comparative severity of the respective cold season as well as the effects of the timing and scope of our expanded marketing and promotional efforts to increase consumer awareness and to influence purchase decisions.

Cost of sales for the three months ended September 30, 2011 were \$1.5 million as compared to \$1.6 million for the three months ended September 30, 2010. For the three months ended September 30, 2011 as compared to the three months ended September 30, 2010, we realized a gross margin of 70.7% and 69.4%, respectively. The increase of 1.3% in gross margin is principally due to the net effect of (i) improved product margins principally as a consequence of one-time product cooperative incentive promotion costs incurred with retailers in the third quarter of 2010 to support the launch of our then new Kids-EEZE® products, offset by, (ii) an increase in raw ingredient and packaging costs and (iii) a decrease in our net sales of 2.3%. Gross margins are principally influenced by fluctuations in quarter-to-quarter production volume, fixed production costs and related overhead absorption, raw ingredient costs, inventory mark to market write-downs, if any, retail cooperative incentive promotion and the timing of shipments to customers which are factors of the seasonality of our sales activities and products.

Sales and marketing expense for the three months ended September 30, 2011 increased \$254,000 to \$1.2 million as compared to \$904,000 for the three months ended September 30, 2010. The increase in sales and marketing expense for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010 was principally due to (i) an increase in personnel expense and (ii) an increase in advertising expenditures as we have expanded the scope and timing of our media and product promotion advertising campaigns with the cold season from period to period as we continue to make significant, strategic marketing investments in an effort to build and grow the sales of our OTC cold remedy products.

General and administration expense for the three months ended September 30, 2011 decreased \$169,000 to \$1.1 million as compared to \$1.3 million for the three months ended September 30, 2010. The decrease in general and administration expense for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010 was principally due to a decrease in personnel expense and consulting service fees.

Research and development costs during the three months ended September 30, 2011 decreased \$270,000 to \$198,000, as compared to \$468,000 for the three months ended September 30, 2010. The decrease in research and development costs for the three months ended September 30, 2011 period as compared to the three months ended September 30, 2010 was due to principally to the net effect of (i) an increase in personnel expense, offset by (ii) a decrease in outside research expenditures. Additionally, we continue to engage in other market analysis, research and development activities that we determine are appropriate and we may increase our research and development activities in future periods as a consequence of the Joint Venture.



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Interest and other income for the three months ended September 30, 2011 was \$4,000 as compared to \$12,000 for the three months ended September 30, 2010. The decrease of \$8,000 for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010 was the result of decreased bank balance and lower interest rates.

As a consequence of the effects of the above, the net income for the three months ended September 30, 2011, was \$1.1 million or \$0.07 per share, as compared to a net income of \$947,000, or \$0.06 per share, for the three months ended September 30, 2010.

**Financial Condition and Results of Operations**  
**Results from Operations for the Nine Months Ended September 30, 2011**  
**as Compared to the Nine Months Ended September 30, 2010**

For the nine months ended September 30, 2011, net sales were \$10.0 million as compared to \$8.3 million for the nine months ended September 30, 2010. For the nine months ended September 30, 2011, net sales of OTC cold remedy products were \$9.5 million as compared to net sales of \$7.9 million for nine months ended September 30, 2010. For the nine months ended September 30, 2011 and 2010, our contract manufacturing operations generated net sales to third party customers of \$536,000 and \$386,000, respectively.

Net sales of OTC cold remedy products increased \$1.6 million for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010 due principally to an increase in shipments to retailers from period to period. Data suggests that the highest incidence of upper respiratory disorders for the 2010-2011 Cold Season occurred principally from December 2010 to February 2011 as compared to the 2009-2010 Cold Season when such incidences occurred principally from October 2009 to December 2009. As a consequence, the timing, stocking and ultimate level of demand of our retailer purchases of our OTC cold remedy products was affected by the change in the timing and the comparative severity of the respective cold season as well as the effects of our expanded marketing efforts to increase consumer awareness and to influence purchase decisions through in-store promotion, media advertising and coupon programs. Our flagship product, Cold-EEZE<sup>®</sup>, continues to compete for market share with new products entering the category and many retailer initiatives to reduce the number of products it carries on shelf within the cough, cold and flu remedy category.

Cost of sales for the nine months ended September 30, 2011 were \$3.5 million as compared to \$3.1 million for the nine months ended September 30, 2010. Our sales increased 20.3% during the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010 and we realized a gross margin of 64.9% and 63.2%, respectively. The increase of 1.7% in gross margin is principally due to the net effects of (i) an increase in the absorption rate of fixed production overhead costs as a percentage of revenues as a consequence of increased shipments to retailers, offset by (ii) an increase in raw ingredient and packaging costs. Gross margins are principally influenced by fluctuations in quarter-to-quarter production volume, fixed production costs and related overhead absorption, raw ingredient costs, inventory mark to market write-downs, if any, and the timing of shipments to customers which are factors of the seasonality of our sales activities and products.

Sales and marketing expense for the nine months ended September 30, 2011 increased \$958,000 to \$3.4 million as compared to \$2.4 million, for the nine months ended September 30, 2010. The increase in sales and marketing expense for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010 was principally due to an increase in the scope, timing and cost of our marketing campaigns for the 2010-2011 Cold Season and we continue to make significant, strategic marketing investments in an effort to build and grow the sales of our OTC cold remedy products.

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General and administration expense for the nine months ended September 30, 2011 decreased \$1.1 million to \$3.4 million as compared to \$4.5 million for the nine months ended September 30, 2010. The decrease in general and administration expense for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010 was principally due to a decrease in personnel expense and legal fees.

Research and development costs during the nine months ended September 30, 2011 decreased \$118,000 to \$594,000 as compared to \$712,000 for the nine months ended September 30, 2010. The decrease in research and development costs for the nine months ended September 30, 2011 period as compared to the nine months ended September 30, 2010 was due to the net effect of (i) a decrease in outside research expenditures based upon the timing and scope our product development initiatives from period to period, offset by (ii) an increase in personnel expense. In February 2011, we introduced to the retail trade an offering of a new product, Cold-EEZE® Oral Spray, an oral delivery application of our proprietary cold remedy formula of zinc gluconate glycine. The Cold-EEZE® Oral Spray cold remedy commenced production in June 2011 and began shipping to retailers in the third quarter of Fiscal 2011. Additionally, we continue to engage in other research and development activities that we determine are appropriate and we may increase our research and development activities in future periods as a consequence of the Joint Venture.

Interest and other income for the nine months ended September 30, 2011 was \$26,000 as compared to \$41,000 for the nine months ended September 30, 2010. The decrease of \$15,000 for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010 was the result of the decreased bank balances and lower interest rates.

As a consequence of the effects of the above, the net loss for the nine months ended September 30, 2011, was \$877,000 or (\$0.06) per share, as compared to a net loss of \$2.4 million, or (\$0.17) per share, for the nine months ended September 30, 2010.

**Liquidity and Capital Resources**

Our aggregate cash and cash equivalents as of September 30, 2011 were \$4.6 million as compared to \$8.2 million at December 31, 2010. Our working capital was \$6.8 million and \$7.5 million as of September 30, 2011 and December 31, 2010, respectively. Changes in working capital for the nine months ended September 30, 2011 were primarily due to the net effect of (i) cash used in operations of \$3.1 million, (ii) capital expenditures of \$288,000, (iii) the purchase of treasury stock of \$449,000, offset by (iv) proceeds derived from the sale of assets of \$166,000. Significant factors impacting our working capital for the nine months ended September 30, 2011 were the net effect of (i) an increase to inventory levels and prepaid expenses, comprised principally of prepaid advertising, of \$2.8 million, offset by (ii) a decrease in accrued advertising of \$605,000 as we prepare to meet the estimated retail demands of the 2011-2012 Cold Season.

Management believes that its strategy to maintain Cold-EEZE® as a recognized brand name, its broader range of products, its adequate manufacturing capacity, together with its current working capital, should provide an internal source of capital to fund normal business operations. Our operations support the current research and development expenditures related to new products. In addition to the funding from operations, we may in the short and long term raise capital through the issuance of securities or secure other financing sources to support such product development research, new product acquisitions or a venture investment or acquisition. Such funding through the issuance of equity securities would result in the dilution of current stockholders' ownership in the Company. Should our product development initiatives progress on certain formulations, additional development expenditures may require substantial financial support and may necessitate the consideration of alternative approaches such as licensing, joint venture, or partnership arrangements that we determine will meet our long term goals and objectives. Ultimately, should internal working capital be insufficient and external funding methods or other business arrangements become unattainable, it would likely result in the deferral or abandonment of future development relative to current and prospective product development initiatives and formulations.

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Management is not aware of any trends, events or uncertainties that have or are reasonably likely to have a material negative impact upon our (i) short-term or long-term liquidity, or (ii) net sales or income from continuing operations. Our business is subject to (i) seasonal variations, (ii) changes in the scope, timing and cost of our marketing campaigns and (iii) the retail and consumer acceptance of our new products such as the new Cold-EEZE® Oral Spray thereby impacting liquidity and working capital during the course of our fiscal year.

Management believes that cash generated from operations, along with our current cash balances, will be sufficient to finance working capital and capital expenditure requirements for at least the next twelve months. However, in the longer term, we may require additional capital to support, among other items, (i) new product introductions, (ii) expansion of our product marketing and promotion activities, (iii) additional research development activities, (iv) further investment in our Joint Venture, (v) venture investments or acquisitions and/or (vi) support current operations. Since late Fiscal 2008, there has been volatility in the capital and financial markets due at least in part to the constricted global economic environment resulting in uncertainty and access to financing is uncertain. Moreover, consumer and as a consequence, customer spending habits may be adversely affected by the current uncertain economic environment. These conditions could have an adverse effect on our industry and business, including our financial condition, results of operations and cash flows.

To the extent that we do not generate sufficient cash from operations, we may need to incur indebtedness to finance plans for growth. Volatility in the credit markets and the liquidity of major financial institutions may have an adverse effect on our ability to fund our business strategy through borrowings, under either existing or newly created instruments in the public or private markets on terms that we believe to be reasonable, if at all.

**Capital Expenditures**

Capital expenditures during the remainder of Fiscal 2011 are not expected to be material.

***Recently Issued Accounting Standards***

In November 2008, the SEC issued for comment a proposed roadmap regarding the potential use by U.S. issuers of financial statements prepared in accordance with International Financial Reporting Standards ("IFRS"). IFRS is a comprehensive series of accounting standards published by the International Accounting Standards Board ("IASB"). The proposed roadmap has since been superseded by an SEC work plan and no date is currently proposed that we could be required to prepare financial statements in accordance with IFRS. The SEC has targeted late 2011 to make a determination regarding the mandatory adoption of IFRS. We are currently assessing the impact that this potential change would have on our consolidated financial statements and we will continue to monitor the development of the potential implementation of IFRS.

In June 2011, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update No. 2011-05, "Comprehensive Income (ASC Topic 220): Presentation of Comprehensive Income," ("ASU 2011-05") which amends current comprehensive income guidance. This accounting update eliminates the option to present the components of other comprehensive income as part of the statement of shareholders' equity. Instead, comprehensive income must be presented in either a single continuous statement of comprehensive income which contains two sections, net income and other comprehensive income, or in two separate but consecutive statements. ASU 2011-05 will be effective for fiscal periods beginning after December 15, 2011 with early adoption permitted. The adoption of ASU 2011-05 will not have a material impact on our consolidated financial position, results of operations or cash flows.

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In September 2011, the FASB issued Accounting Standards Update No. 2011-08, "Intangibles – Goodwill and Other Topics" ("ASU 2011-08") which provides authoritative guidance on testing goodwill for impairment that will become effective beginning January 1, 2012, with earlier adoption permitted. The revised standard is intended to reduce the cost and complexity of the annual goodwill impairment test by providing entities an option to first assess qualitative factors to determine whether it is necessary to perform the two-step quantitative goodwill impairment test. Under ASU 2011-08, an entity would not be required to calculate the fair value of a reporting unit unless the entity determines, based on a qualitative assessment, that it is more likely than not that its fair value is less than its carrying amount. The amendments include a number of events and circumstances for an entity to consider in conducting the qualitative assessment. We are currently assessing the potential impact on the adoption of this guidance on our financial statements.

**Forward-Looking Statements**

This Quarterly Report on Form 10-Q contains "forward looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act") and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). These forward looking statements relate to future events or our future financial performance and involve known and unknown risks, uncertainties and other factors that may cause our or our industry's actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by the forward-looking statements. Many of these factors are beyond our ability to predict. Given the risks and uncertainties surrounding forward-looking statements, you should not place undue reliance on these statements. Forward-looking statements typically are identified by use of terms such as "anticipate", "believe", "plan", "expect", "intend", "may", "will", "should", "estimate", "predict", "potential", "continue" and similar words although some forward-looking statements are expressed differently. This Report may contain forward-looking statements attributed to third parties relating to their estimates regarding the growth of our markets. You are cautioned that such forward looking statements are not guarantees of future performance and that all forward-looking statements address matters that involve risk and uncertainties, and there are many important risks, uncertainties and other factors that could cause our actual results, levels of activity, performance, achievements and prospects, as well as those of the markets we serve, to differ materially from the forward-looking statements contained in this Report.

Such risks and uncertainties include, but are not limited to:

- The ability of our management to successfully implement our business plan and strategy;
- Our ability to fund our operations including the cost and availability of capital and credit;
- Our ability to compete effectively, including our ability to maintain and increase our markets and/or market share in the markets in which we do business;
- Our dependence on sales from our main product, Cold-EEZE<sup>®</sup>, and our ability to successfully develop and commercialize new products;
- The uncertain length and severity of the current general financial and economic downturn, the timing and strength of an economic recovery, if any, and their impacts on our business including demand for our products;
- Our ability to protect our proprietary rights;
- Our continued ability to comply with regulations relating to our current products and any new products we develop, including our ability to effectively respond to changes in laws and regulations or the interpretation thereof including changing market rules and evolving federal, state and regional laws and regulations;
- Potential disruptions in our ability to manufacture our products or our access to raw materials;
- Seasonal fluctuations in demand for our products;
- Our ability to attract, retain and motivate key employees;

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- The ability of our Joint Venture to successfully implement its business plan and strategy to develop and commercialize one or more non-prescription remedies using certain patented and proprietary technology; and
- Other risks identified in this Report.

You should also consider carefully the statements under other sections of this Report and our Annual Report on Form 10-K for the year ended December 31, 2010, which address additional risks that could cause our actual results to differ from those set forth in any forward-looking statements. Our forward-looking statements speak only as the date of this Report. We undertake no obligation to publicly update or review any forward-looking statements, whether as a result of new information, future developments or otherwise.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

Our operations are not subject to risks of material foreign currency fluctuations, nor do we use derivative financial instruments in our investment practices. We place our marketable investments in instruments that meet high credit quality standards. We do not expect material losses with respect to our investment portfolio or exposure to market risks associated with interest rates. The impact on our results of one percentage point change in short-term interest rates would not have a material impact on our future earnings, fair value, or cash flows related to investments in cash equivalents or interest-earning marketable securities.

Current economic conditions may cause a decline in business and consumer spending which could adversely affect our business and financial performance including the collection of accounts receivables, realization of inventory and recoverability of assets. In addition, our business and financial performance may be adversely affected by current and future economic conditions, including due to a reduction in the availability of credit, financial market volatility and recession.

### **Item 4. Controls and Procedures.**

#### Disclosure Controls and Procedures

We maintain disclosure controls and procedures designed to provide reasonable assurance that material information required to be disclosed by us in the reports filed or submitted under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission ("SEC") rules and forms, and that the information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. We performed an evaluation, under the supervision and with the participation of our management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the disclosure controls and procedures as of the end of the period covered by this report. Based on the remediation efforts implemented by management during the three months ended March 31, 2011, as discussed below under the heading "*Successful Implementation and Remediation of Material Weaknesses as of March 31, 2011*", our management, including our Chief Executive Officer and Chief Financial Officer, concluded that our disclosure controls and procedures are now effective at the reasonable assurance level as of the end of the period covered by this Report.

#### Material Weaknesses at December 31, 2010

As of December 31, 2010 and as a consequence of management's review of its then effectiveness of the design and operation of the disclosure controls and procedures, management made a determination of the existence of material weaknesses and our management, including our Chief Executive Officer and Chief Financial Officer, concluded that our disclosure controls and procedures were not effective at the reasonable assurance level as of the end of the period covered by its report as of December 31, 2010. A material weakness is a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected.

#### Material Weakness – Control Environment at December 31, 2010

*Lack of documentation and/or the availability of documentation or records in the Company's files of business transactions, contracts and/or evaluations engaged by the Company.* As new management was installed in Fiscal 2009 by the Board of Directors, it was discovered during the second quarter of Fiscal 2009 that the Company was either missing or lacked pertinent information regarding its operations, including but not limited to certain business commitments to product supply agreements, advertising programs, product placement initiatives and other promotional initiatives, and asset sales. As a consequence of this lack of documentation or availability of documentation or records, management has concluded that this control deficiency constituted a material weakness.

*Lack of sufficient segregation of duties during the transition to a new ERP System.* During the third and fourth quarter of Fiscal 2010, we implemented a new accounting and operating software and hardware platform (“ERP System”) to upgrade and integrate the Company’s operations onto a common, state-of-the-art ERP System. The new ERP System is projected to provide management with improved data gathering, processing, retrieval and analysis on a more timely and cost effective basis than its prior methods and systems. The installation and transition period of the new ERP System was from June to December 2010.

However, during the transition period, certain personnel had significant access to and certain initial processing responsibilities within the ERP System as part of the installation, integration testing, launch, shakedown and training processes. Specifically, such personnel had access to certain processing functions within the various software applications whereby they could, enter, process, record and report transactions without our customary level of segregation of duties. Although there was significant oversight by management during the transition period, there were limited, appropriately trained staff available to provide adequate separation of duties during the transition period.

As a consequence of the above, management determined that during this period of transition (through December 31, 2010), there was inadequate separation of duties which is deemed a control deficiency and a material weakness.

*Successful Implementation and Remediation of Material Weaknesses as of March 31, 2011*

*Lack of Documentation:* Our new executive management has been in place for two full Cold Seasons. During such time, it has met with its retail customers, significant suppliers, associates, and professional service providers, among others, and has performed various independent research regarding the historical practices and transactions engaged by us. Based upon these procedures, the receipt of certain copies of documents previously not on file with the Company, our own diligence and further research, and the passage of time, management believes that it currently has the pertinent information regarding its operations to properly conduct its operations and process, record, summarize and report timely the financial and other material information of the Company required to be disclosed.

*Segregation of Duties:* Management has completed its remediation for the segregation of duties which included (i) the completion of the personnel training of each aspect of the ERP System such personnel would be responsible for (i.e. entering, processing, recording or reporting), (ii) designating and documenting specific personnel access rights, roles and responsibilities within the ERP System and (iii) eliminating the ability of an individual to have the ability to enter, process, record and report transactions.

We believe that the above remediation measures have been effectively implemented and maintained and therefore have effectively remediated as of March 31, 2011 the material weaknesses previously reported in our Annual Report on Form 10-K for the year ended December 31, 2010.

*Changes in Internal Control Over Financial Reporting*

Other than as described above, there have been no changes in our internal control over financial reporting during the nine months ended September 30, 2011 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Because of its inherent limitations, a system of internal control over financial reporting can provide only reasonable assurance and may not prevent or detect misstatements. Further, because of changes in conditions, effectiveness of internal controls over financial reporting may vary over time. Our system contains self-monitoring mechanisms, and actions are taken to correct deficiencies as they are identified.

## Part II. Other Information

### Item 1. Legal Proceedings.

Not applicable

### Item 1A. Risk Factors.

Not applicable

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Not applicable

### Item 3. Defaults Upon Senior Securities.

Not applicable

### Item 5. Other Information.

On November 8, 2011, the Company entered into new employment agreements, effective as of January 1, 2012, with each of Ted Karkus, Chairman and Chief Executive Officer of the Company, and Robert V. Cuddihy, Jr., Chief Financial Officer and Chief Operating Officer of the Company (the "Employment Agreements"). The Employment Agreements supersede the employment agreements of Messrs. Karkus and Cuddihy, dated August 19, 2009, that had been scheduled to terminate on July 15, 2012. The scheduled termination dates of the Employment Agreements is July 15, 2015, which is three years following the scheduled expiration date set forth in the executives' former employment agreements. Each Employment Agreement was approved by our Compensation Committee.

Under his new employment agreement with the Company, Mr. Karkus agreed to an annual base salary of \$675,000 as Chief Executive Officer. Under the terms of his former employment agreement with the Company, as amended, Mr. Karkus was entitled to annual base compensation of \$750,000, consisting of a \$600,000 base salary and \$150,000 in stock based compensation. He is eligible to receive an annual increase in base salary and may be awarded a bonus in the sole discretion of the Compensation Committee and also will receive regular benefits routinely provided to other senior executives of the Company.

Under his new employment agreement with the Company, Mr. Cuddihy agreed to an annual base salary of \$350,000 as Chief Financial Officer and Chief Operating Officer. Under the terms of his former employment agreement with the Company as the Company's Chief Operating Officer, Mr. Cuddihy was entitled to annual base compensation of \$325,000, consisting of a \$275,000 base salary and \$50,000 in stock based compensation. During the term of his former employment agreement in April 2011, Mr. Cuddihy was hired as Chief Financial Officer in addition to retaining his responsibilities as Chief Operating Officer but did not receive an increase in base salary at that time. Mr. Cuddihy is eligible to receive an annual increase in base salary and may be awarded a bonus in the sole discretion of the Compensation Committee and also will receive regular benefits routinely provided to other senior executives of the Company.

Under the Employment Agreements, in the event of the termination by the Company of the employment of Mr. Karkus or Mr. Cuddihy without cause or due to a voluntary resignation by either executive with Good Reason (as defined in the agreements), each executive will be paid a lump sum severance payment in cash equal to the greater of (A) the amount equal to eighteen (18) months base salary or (B) the amount equal to the his base salary for the remainder of the term as if the agreement had not been terminated. Additionally, each executive is entitled to receive a lump sum severance payment in cash equal to the greater of A or B, if he, within twenty four (24) months of a Change in Control (as defined in the agreements) of the Company, is terminated without cause or due to a voluntary resignation by him with Good Reason (as defined in the agreements).

Each executive is subject to non-competition restrictions for up to a period of either six (6) months or eighteen (18) months following termination of employment depending on the nature of the termination. Each executive is also eligible for a gross up payment in the event that any amounts payable under the agreements (or any other plan, program, policy or arrangement with the Company) become subject to the excise tax imposed by Section 4999 of the Internal Revenue Code.

### Item 6. Exhibits

(1)	Exhibit 31.1	Certification by the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
(2)	Exhibit 31.2	Certification by the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
(3)	Exhibit 32.1	Certification by the Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
(4)	Exhibit 32.2	Certification by the Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
(5)	Exhibit 99.1	Employment Agreement effective as of January 1, 2012 between Robert V. Cuddihy, Jr. and the Company
(6)	Exhibit 99.2	Employment Agreement effective as of January 1, 2012 between Ted Karkus and the Company
(7)	Exhibit 99.3	Transcript of November 9, 2011 call with investors



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**ProPhase Labs, Inc.**

By: /s/ Ted Karkus  
Ted Karkus  
Chairman of the Board and Chief Executive Officer  
(Principal Executive Officer)

Date: November 10, 2011

By: /s/ Robert V. Cuddihy, Jr.  
Robert V. Cuddihy, Jr.  
Chief Operating Officer and Chief Financial Officer  
(Principal Accounting and Financial Officer)

Date: November 10, 2011

**OFFICER'S CERTIFICATION PURSUANT TO  
RULE 13a-14(a)/15d-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934**

I, Ted Karkus, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of ProPhase Labs, Inc.;
2. Based on my knowledge, this Quarterly Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
3. Based on my knowledge, the financial statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f) for the registrant and have:
  - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this Quarterly Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 10, 2011

By: /s/ Ted Karkus  
Ted Karkus  
Chairman of the Board and  
Chief Executive Officer  
(Principal Executive Officer)

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**OFFICER'S CERTIFICATION PURSUANT TO  
RULE 13a-14(a)/15d-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934**

I, Robert V. Cuddihy, Jr., certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of ProPhase Labs, Inc.;
2. Based on my knowledge, this Quarterly Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
3. Based on my knowledge, the financial statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f) for the registrant and have:
  - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this Quarterly Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 10, 2011

By: /s/ Robert V. Cuddihy, Jr.  
Robert V. Cuddihy, Jr.  
Chief Operating Officer and  
Chief Financial Officer  
(Principal Accounting and  
Financial Officer)

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**PROPHASE LABS, INC.**  
**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER**  
**PURSUANT TO RULE 13a-14(b) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**AND 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO**  
**SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

I, Ted Karkus, Chief Executive Officer of ProPhase Labs, Inc., a Nevada corporation (the "Registrant"), in connection with the Registrant's Quarterly Report on Form 10-Q for the period ended September 30, 2011, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), do hereby represent, warrant and certify, in compliance with Rule 13a-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

/s/ Ted Karkus

\_\_\_\_\_  
Ted Karkus  
Chairman of the Board and Chief Executive Officer  
(Principal Executive Officer)  
November 10, 2011

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**PROPHASE LABS, INC.**  
**CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER**  
**PURSUANT TO RULE 13a-14(b) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**AND 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO**  
**SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

I, Robert V. Cuddihy, Jr., Chief Financial Officer of ProPhase Labs, Inc., a Nevada corporation (the "Registrant"), in connection with the Registrant's Quarterly Report on Form 10-Q for the period ended September 30, 2011, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), do hereby represent, warrant and certify, in compliance with Rule 13a-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

/s/ Robert V. Cuddihy, Jr.

\_\_\_\_\_  
Robert V. Cuddihy, Jr.  
Chief Operating Officer and Chief Financial Officer  
(Principal Accounting and Financial Officer)  
November 10, 2011

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**Employment Agreement between  
Robert V. Cuddihy, Jr. and ProPhase Labs, Inc.**

**EMPLOYMENT AGREEMENT**

This Employment Agreement (the "Agreement"), effective as of the 1<sup>st</sup> day of January, 2012, by and between **ProPhase Labs, Inc.**, a corporation organized under the laws of the State of Nevada (the "Company"), and **Robert V. Cuddihy, Jr.** ("Executive").

**WITNESETH:**

**WHEREAS**, the Company and Executive are parties to that certain Employment Agreement, dated as of August 19, 2009 (the "Existing Employment Agreement"), as amended, pursuant to which Executive is employed by the Company;

**WHEREAS**, the Company and Executive desire and intend via the entry into this Agreement to supersede, in its entirety, the Existing Employment Agreement and to provide for the employment of Executive as the Chief Financial Officer and Chief Operating Officer of the Company, to engage in such activities and to render such services under the terms and conditions hereof;

**WHEREAS**, the Company has authorized and approved the execution of this Agreement and Executive desires to be employed by the Company under the terms and conditions hereinafter provided; and

**WHEREAS**, this Agreement constitutes the entire understanding and agreement between the Company and Executive regarding its subject matter and supersedes all prior or contemporaneous negotiations and agreements, whether oral or written, between them with respect to such subject matter (including the Existing Employment Agreement).

**NOW, THEREFORE**, in consideration of the mutual covenants and undertakings herein contained, the parties agree as follows:

1. Effective Date, Appointment, Title and Duties. The effective date of this Agreement is January 1, 2012 ("Effective Date"). As of the Effective Date, the Company employs Executive to serve as its Chief Financial Officer and Chief Operating Officer. In such capacity, Executive shall report to the Chief Executive Officer and the Board of Directors of the Company, and shall have such duties, powers and responsibilities as are customarily assigned to a Chief Financial Officer and Chief Operating Officer of a publicly held corporation, but shall also be responsible to the Board of Directors and to any committee thereof. In addition, Executive shall have such other duties and responsibilities as the Chief Executive Officer or Board of Directors may reasonably assign him, with his consent, including serving with the consent or at the request of the Board of Directors as an officer or on the board of directors of affiliated corporations, *provided* that such duties are commensurate with and customary for a senior executive officer bearing Executive's experience, qualifications, title and position.

2. Term of Agreement. The term of Executive's employment under this Agreement shall commence on the Effective Date and shall terminate on July 15, 2015.

3. Acceptance of Position. Executive accepts the position of Chief Financial Officer and Chief Operating Officer, and agrees that during the term of this Agreement he will faithfully perform his duties and, except as expressly approved by the Board of Directors, will devote substantially all of his business time to the business and affairs of the Company, and will not engage, for his own account or for the account of any other person or entity, in a business which directly competes with the Company. It is acknowledged and agreed that Executive may serve as an officer and/or director of companies in which the Company owns voting or non-voting stock. In addition, it is acknowledged and agreed that Executive may, from time to time, serve as a member of the board of directors of other companies, in which event the Board of Directors of the Company must expressly approve such service pursuant to a Board resolution maintained in the Company's minute books. Any compensation or remuneration which Executive receives in consideration of his service on the board of directors of other companies shall be the sole and exclusive property of Executive, and the Company shall have no right or entitlement at any time to any such compensation or remuneration.

4. Salary and Benefits. During the term of this Agreement:

(a) The Company shall pay to Executive a base salary at an annual rate of not less than Three Hundred Fifty Thousand Dollars (\$350,000) per annum ("Base Salary"), paid in approximately equal installments at intervals based on any reasonable Company policy. The Company agrees from time to time to consider increases in such base salary in the discretion of the Compensation Committee of the Board of Directors ("Compensation Committee"). Any increase, once granted, shall automatically amend this Agreement to provide that thereafter Executive's base salary shall not be less than the annual amount to which such base salary has been increased.

(b) During the term hereof, Executive shall be eligible to participate in all health, retirement, Company-paid insurance, sick leave, vacation, disability, expense reimbursement and other benefit programs which the Company or its subsidiaries makes available to any of its senior executives.

(c) Executive may be awarded an annual bonus (in cash or stock of the Company) in the sole discretion of the Compensation Committee. Executive also shall be eligible to participate in any Company incentive stock, option or bonus plan offered by the Company to its senior executives, subject to the terms thereof and at the sole discretion of the Compensation Committee.

5. Certain Terms Defined. For purposes of this Agreement:

(a) Executive shall be deemed to be “disabled” if a physical or mental condition shall occur and persist which, in the written opinion of a licensed physician selected by the Board of Directors in good faith, has rendered Executive unable to perform the duties set forth in Section 1 hereof for a period of sixty (60) days or more and, in the written opinion of such physician, the condition will continue for an indefinite period of time, rendering Executive unable to return to his duties.

(b) A termination of Executive’s employment by the Company shall be deemed for “Cause” if, and only if, it is based upon (i) conviction of a felony by a federal or state court of competent jurisdiction; (ii) material disloyalty to the Company such as embezzlement, misappropriation of corporate assets or, except as permitted pursuant to Section 3 of this Agreement, breach of Executive’s agreement not to engage in business for another enterprise of the type engaged in by the Company; or (iii) the engaging in unethical or illegal behavior which is of a public nature, brings the Company into disrepute, and result in material damage to the Company. The Company shall have the right to suspend Executive with pay, for a reasonable period to investigate allegations of conduct which, if proven, would establish a right to terminate this Agreement for Cause, or to permit a felony charge to be tried. Immediately upon the conclusion of such temporary period, unless Cause to terminate this Agreement has been established, Executive shall be restored to all duties and responsibilities as if such suspension had never occurred.

(c) A resignation by Executive shall not be deemed to be voluntary and shall be deemed to be a resignation with “Good Reason” if it is based upon (i) a diminution in Executive’s title, duties, or salary; (ii) a material reduction in benefits or bonus opportunities; (iii) a direction by the Board of Directors that Executive report to any person or group other than the Board of Directors, (iv) a geographic relocation of Executive’s place of work a distance for more than sixty (60) miles from the Company’s offices located in Doylestown, Pennsylvania; or (v) the Company’s material breach of this Agreement.

(d) “Affiliate” means with respect to any Person, a Person who, directly or indirectly, through one or more intermediaries, controls, is controlled by or is under common control, with the Person specified.

(e) “Base Salary” means, as of any date of termination of employment, the highest base salary of Executive in the then current fiscal year or in any of the last four fiscal years immediately preceding such date of termination of employment.

(f) “Beneficial Owner” shall have the meaning given to such term in Rule 13d-3 under the Exchange Act.

(g) A “Change in Control” occurs if:

(i) Any Person or related group of Persons (other than Executive and his Related Persons, the Company or a Person that directly or indirectly controls, is controlled by, or is under common control with, the Company) is or becomes the Beneficial Owner, directly or indirectly, of securities of the Company representing 30% or more of the combined voting power of the Company’s then outstanding securities;



(ii) The stockholders of the Company approve a merger or consolidation of the Company with any other corporation (or other entity), other than a merger or consolidation which would result in the voting securities of the Company outstanding immediately prior thereto continuing to represent (either by remaining outstanding or by being converted into voting securities of the surviving entity) more than 66-2/3% of the combined voting power of the voting securities of the Company or such surviving entity outstanding immediately after such merger or consolidation; *provided, however*, that a merger or consolidation effected to implement a recapitalization of the Company (or similar transaction) in which no Person acquires 30% or more of the combined voting power of the Company's then outstanding securities shall not constitute a Change in Control;

(iii) The Stockholders of the Company approve a plan of complete liquidation of the Company or an agreement for the sale or disposition by the Company of all or substantially all of the Company's assets; or

(iv) A majority of the members of the Board of Directors of the Company cease to be Continuing Directors;

(h) "Code" means the Internal Revenue Code of 1986, as amended.

(i) "Continuing Directors" means, as of any date of determination, any member of the Board of Directors who (i) was a member of such Board of Directors on the date of the Agreement or (ii) was nominated for election or elected to such Board of Directors with the approval of a majority of the Continuing Directors who were members of such Board of Directors at the time of such nomination or election.

(j) "Exchange Act" means the Securities Exchange Act of 1934, as amended.

(k) "Person" means any individual, control group as defined in the Exchange Act, corporation, partnership, limited liability company, trust, association or other entity.

(l) "Related Person" means any immediate family member (spouse, partner, parent, sibling or child whether by birth or adoption) of Executive and any trust, estate or foundation, the beneficiary of which is Executive and/or an immediate family member of Executive.

**6. Certain Benefits Upon Termination.** Executive's employment shall be terminated upon the earlier of (i) the voluntary resignation of Executive with or without Good Reason; (ii) Executive's death or permanent disability; or (iii) upon the termination of Executive's employment by the Company for any reason at any time. In the event of such termination, the provisions of Section 6(a) shall apply, and in the event of a Change of Control, the provisions of Section 6(b) shall apply.

(a) If Executive's employment by the Company terminates for any reason other than as a result of (i) a termination for Cause, or (ii) a voluntary resignation by Executive without a Good Reason, then the Company shall pay Executive a lump sum severance payment in cash equal to the greater of (y) the amount equal to eighteen (18) months Base Salary or (z) the amount equal to Executive's Base Salary for the remainder of the term as if this Agreement had not been terminated; *provided* that if employment terminates by reason of Executive's death or disability, then Executive (or Executive's estate, if applicable) shall receive a one time payment equal to the amount of Base Salary owed for the remainder of the term as if this Agreement had not been terminated.

(b) If Executive's employment is terminated by the Company for any reason other than as a result of (i) a termination for Cause, or (ii) a voluntary resignation by Executive without a Good Reason, within twenty four (24) months of a Change in Control of the Company, the Company shall pay Executive a one time severance payment in cash equal to the greater of (y) the amount equal to eighteen (18) months Base Salary, or (z) the amount equal to Executive's Base Salary for the remainder of the term as if this Agreement had not been terminated; *provided* that if employment terminates by reason of Executive's death or disability, then Executive (or Executive's estate, if applicable) shall receive a one time payment equal to the amount of Base Salary owed for the remainder of the term as if this Agreement had not been terminated.

(c) If Executive's employment by the Company terminates for any reason, except for the Company's termination of Executive's employment for Cause or a voluntary resignation by Executive without a Good Reason, the Company shall offer to Executive the opportunity to participate at Company expense in all medical and dental plans provided by the Company to its executive officers to the extent Executive elects for the remainder of the term of this Agreement. To the extent that the Company cannot provide, for a legal reason or any other matter, Executive with the opportunity to participate in such medical and dental plans (at Company expense), the Company shall pay to Executive in cash an amount equal to the fair market value of the benefits to be provided pursuant to this Section 6(c).

(d) The Company shall make all payments pursuant to the foregoing subsections (a) through (b) concurrently with the date of termination of Executive's employment or consummation of a Change in Control of the Company, as applicable. Any such termination payments payable hereunder shall be considered as part-consideration for the non-compete covenant provided by Executive in Section 7 below.

(e) The Company shall have no liability under this Section 6 if Executive's employment pursuant to this Agreement is terminated by the Company for Cause or by Executive without a Good Reason.

(f) Gross-Up.

(i) If it shall be determined that any payment, distribution or benefit received or to be received by Executive from the Company (whether payable pursuant to the terms of this Agreement or any other plan, arrangements or agreement with the Company or a Affiliate (as defined above) ("Payments")) would be subject to the excise tax imposed by Section 4999 of the Code (the "Excise Tax"), then Executive shall be entitled to receive an additional payment (the "Excise Tax Gross-Up Payment") in an amount such that the net amount retained by Executive, after the calculation and deduction of any Excise Tax on the Payments and any federal, state and local income taxes and excise tax on the Excise Tax Gross-Up Payment provided for in this Section 6(f), shall be equal to the Payments. In determining this amount, the amount of the Excise Tax Gross-Up Payment attributable to federal income taxes shall be reduced by the maximum reduction in federal income taxes that could be obtained by the deduction of the portion of the Excise Tax Gross-Up Payment attributable to state and local income taxes. Finally, the Excise Tax Gross-Up Payment shall be reduced by income or excise tax withholding payment made by the Company or any affiliate of either to any federal, state or local taxing authority with respect to the Excise Tax Gross-Up Payment that was not deducted from compensation payable to Executive.

(ii) All determinations required to be made under this Section 6(f), including whether and when an Excise Tax Gross-Up Payment is required and the amount of such Excise Tax Gross-Up Payment and the assumptions to be utilized in arriving at such determination, except as specified in Section 6(f)(i) above, shall be made by the Company's independent public accounting firm (the "Accounting Firm"), which shall provide detailed supporting calculations both to the Company and Executive. Such determination of tax liability made by the Accounting Firm shall be subject to review by Executive's tax advisor and, if Executive's tax advisor does not agree with such determination reached by the Accounting Firm, then the Accounting Firm and Executive's tax advisor shall jointly designate a nationally recognized public accounting firm, which shall make such determination. All reasonable fees and expenses of the accountants and tax advisors retained by either Executive or the Company shall be borne by the Company. Any Excise Tax Gross-Up Payment, as determined pursuant to this Section 6(f), shall be paid by the Company to Executive within five days after the receipt of such determination. Any determination by a jointly designated public accounting firm shall be binding upon the Company and Executive.

(iii) As a result of the uncertainty in the application of Subsection 4999 of the Code at the time of the initial determination thereunder, it is possible that Excise Tax Gross-Up Payments will not have been made by the Company that should have been made consistent with the calculations required to be made hereunder ("Underpayment"). In the event that Executive thereafter is required to make a payment of any Excise Tax, any such Underpayment calculated in accordance with and in the same manner as the Excise Tax Gross-Up Payment in Section 6(g)(i) above shall be promptly paid by the Company to or for the benefit of Executive. In the event that the Excise Tax Gross-Up Payment exceeds the amount subsequently determined to be due, such excess shall constitute a loan from the Company (together with interest at the rate provided in Section 1274(b)(2)(B) of the Code).

7. Covenants.

7. (a) Non-Competition. For purposes of this Agreement, the term "Company Business" shall mean the development, marketing, manufacture or sale of (a) cold remedy products, and (b) any other product of the Company or its subsidiaries provided that the Company has derived more than \$10 million in revenue related to such product during the immediately previous twelve (12) month period. During the period in which Executive provides services to the Company under the terms of this Agreement and (i) upon termination of Executive's employment with the Company by the Company for Cause, Executive's voluntary termination of employment (other than for Good Reason), or non-renewal of this Agreement, for a period of eighteen (18) months thereafter, or (ii) upon termination of Executive's employment by the Company without Cause, or upon the termination of Executive's employment by Executive for Good Reason, for a period of six (6) months thereafter, Executive will not, as a principal, agent, employee, employer, consultant, stockholder, investor, director or co-partner of any person, firm, corporation or business entity other than the Company, or in any individual or representative capacity whatsoever, directly or indirectly, without the express prior written consent of the Company:

- (a) engage or participate in any business which competes with the Company Business;
- (b) aid or counsel any other person, firm, corporation or business which competes with the Company Business;
- (c) become employed by a firm, corporation, partnership or joint venture which competes with the Company Business; or
- (d) approach, solicit business from, or otherwise do business or deal with any customer of the Company in connection with the Company Business.

For purposes of this Section 7(a), pain and symptom reliever products shall not be considered cold remedy products which are hereby defined as over the counter products that attempt to shorten or cure the common cold. For purposes of the definition of *stockholder* or *investor* used in this Section 7, Executive may hold a non-control position as stockholder or investor in the securities of publicly traded companies without the prior written consent of the Company.

(b) Executive's Acknowledgements. Executive acknowledges (i) that his position with the Company requires the performance of services which are special, unique, and extraordinary in character and places him in a position of confidence and trust with the customers and employees of the Company, through which, among other things, he shall obtain knowledge of the Company's "technical information" and "know-how" and become acquainted with its customers, in which matters the Company has substantial proprietary interests; (ii) that the restrictive covenants set forth above are necessary in order to protect and maintain such proprietary interests and the other legitimate business interests of the Company; and (iii) that the Company would not have entered into this Agreement unless such covenants were included herein. Executive also acknowledges that the business of the Company presently will extend throughout the United States and Puerto Rico, and that he will personally supervise and engage in such business on behalf of Company and, accordingly, it is reasonable that the restrictive covenants set forth above are not more limited as to geographic area than is set forth therein. Executive also represents to the Company that the enforcement of such covenants will not prevent Executive from earning a livelihood or impose an undue hardship on Executive.

(c) Assignment of Rights to Intellectual Property. Executive shall promptly and fully disclose all Intellectual Property (as defined below) to the Company. Executive hereby assigns and agrees to assign to the Company (or as otherwise directed by the Company) Executive's full right, title and interest in and to all Intellectual Property. Executive agrees to execute any and all applications for domestic and foreign patents, copyrights or other proprietary rights and to do such other acts (including without limitation the execution and delivery of instruments of further assurance or confirmation) requested by the Company to assign the Intellectual Property to the Company and to permit the Company to enforce any patents, copyrights or other proprietary rights to the Intellectual Property. Executive will not charge the Company for time spent, although the Company will reimburse Executive for any expenses Executive reasonably incurs, in complying with these obligations. All copyrightable works that Executive creates shall be considered "work made for hire". "Intellectual Property" means inventions, discoveries, developments, methods, processes, compositions, works, concepts and ideas (whether or not patentable or copyrightable or constituting trade secrets) conceived, made, created, developed or reduced to practice by Executive (whether alone or with others, whether or not during normal business hours or on or off Company premises) during Executive's employment that relate to either the Products or any prospective activity of the Company under active consideration. "Products" means all products planned, researched, developed, tested, manufactured, sold, licensed, leased or otherwise distributed or put into use by the Company or any of its affiliates, together with all services provided or planned by the Company, during Executive's employment.

8. Indemnification. The Company shall indemnify Executive and hold him harmless from and against all claims, losses, damages, expense or liabilities (including expenses of defense and settlement) based upon or in any way arising from or connected with his employment by the Company, to the maximum extent permitted by law. To the fullest extent permitted by law, the Company shall advance to Executive all expenses necessary in connection with the defense of any action or claim which is brought if indemnification cannot be determined to be available prior to the conclusion of such action or the investigation of such claim. The Company shall investigate in good faith the availability and cost of directors' and officers' insurance and shall include Executive as an insured in any directors' and officers' insurance policy it maintains. The provisions of this Section 8 shall survive any termination or expiration of this Agreement.

9. Attorney Fees. In the event that any action or proceeding is brought to enforce the terms and provisions of this Agreement, the prevailing party shall be entitled to recover reasonable attorney fees.

10. Notices. All notices and other communications provided to either party hereto under this Agreement shall be in writing and delivered by certified or registered mail to such party at its/her address set forth below its/her signature hereto, or at such other address as may be designated with postage prepaid, shall be deemed given when received.

11. Construction. In constructing this Agreement, if any portion of this Agreement shall be found to be invalid or unenforceable, the remaining terms and provisions of this Agreement shall be given effect to the maximum extent permitted without considering the void, invalid or unenforceable provisions. In construing this Agreement, the singular shall include the plural, the masculine shall include the feminine and neuter genders as appropriate, and no meaning in effect shall be given to the captions of the sections in this Agreement, which is inserted for convenience of reference only. Without limitation to the foregoing, nothing in this Agreement is intended to violate the Sarbanes-Oxley Act of 2002, and to the extent that any provision of this Agreement would constitute such a violation, such provision shall be modified to the extent required by such Act, or, to the extent that such provision cannot be so modified and is found to be invalid or unenforceable, the remaining terms and provisions shall be given effect to the maximum extent permitted without considering the void, invalid or unenforceable provision. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original but all of which together will constitute one and the same instrument.

12. Headings. The section headings hereof have been inserted for convenience of reference only and shall not be construed to affect the meaning, construction or effect of this Agreement.

13. Section 16(a). Executive acknowledges that he is an insider under Section 16(a) of the Exchange Act due to his status as an officer of the Company. Executive acknowledges he is aware of and agrees to comply with the Exchange Act requirements pertaining to insiders by reporting to the Securities and Exchange Commission on Form 4 any transactions involving equity securities of the Company within two business days following the day on which the transaction is executed.

14. Governing Law. This Agreement, and any statements, conduct, claims, causes of action, liabilities or other matters relating to or arising out of or in connection with this Agreement, shall be governed by, and construed in accordance with, the laws of the State of Pennsylvania, without regard to choice of law or conflict of law principles.

15. Entire Agreement; Amendment. This Agreement constitutes the entire agreement and supersedes all other prior agreements and undertakings, both written and oral, among Executive and the Company, with respect to the subject matter hereof. This Agreement may be amended, modified, superseded, cancelled, renewed or extended and the terms or covenants hereof may be waived, only by a written instrument executed by both of the parties hereto, or in the case of a waiver, by the party waiving compliance. No superseding instrument, amendment, modification, cancellation, renewal or extension hereof shall require the consent or approval of any person other than the parties hereto. The failure of either party at any time or times to require performance of any provision hereof shall in no matter affect the right at a later time to enforce the same. No waiver by either party of the breach of any term or covenant contained in this Agreement, whether by conduct or otherwise, in any one or more instances, shall be deemed to be, or construed as, a further or continuing waiver of any such breach, or a waiver of the breach of any other term or covenant contained in this Agreement.

**IN WITNESS WHEREOF**, this Agreement shall be effective as of the date specified in the first paragraph of this Agreement.

**PROPHASE LABS, INC.:**

Signed November \_\_, 2011

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*Name: Ted Karkus*  
*Title: Chief Executive Officer*

Signed November \_\_, 2011

**EXECUTIVE:**

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*Robert V. Cuddihy, Jr.*

**Employment Agreement between  
Ted Karkus and ProPhase Labs, Inc.**

**EMPLOYMENT AGREEMENT**

This Employment Agreement (the "Agreement"), effective as of the 1<sup>st</sup> day of January, 2012, by and between **ProPhase Labs, Inc.**, a corporation organized under the laws of the State of Nevada (the "Company"), and **Ted Karkus** ("Executive").

**WITNESSETH:**

**WHEREAS**, the Company and Executive are parties to that certain Employment Agreement, dated as of August 19, 2009 (the "Existing Employment Agreement"), as amended, pursuant to which Executive is employed by the Company;

**WHEREAS**, the Company and Executive desire and intend via the entry into this Agreement to supersede, in its entirety, the Existing Employment Agreement and to provide for the employment of Executive as the Chief Executive Officer of the Company, to engage in such activities and to render such services under the terms and conditions hereof;

**WHEREAS**, the Company has authorized and approved the execution of this Agreement and Executive desires to be employed by the Company under the terms and conditions hereinafter provided; and

**WHEREAS**, this Agreement constitutes the entire understanding and agreement between the Company and Executive regarding its subject matter and supersedes all prior or contemporaneous negotiations and agreements, whether oral or written, between them with respect to such subject matter (including the Existing Employment Agreement).

**NOW, THEREFORE**, in consideration of the mutual covenants and undertakings herein contained, the parties agree as follows:

1. Effective Date, Appointment, Title and Duties. The effective date of this Agreement is January 1, 2012 ("Effective Date"). As of the Effective Date, the Company employs Executive to serve as its Chief Executive Officer. In such capacity, Executive shall report to the Board of Directors of the Company, and shall have such duties, powers and responsibilities as are customarily assigned to a Chief Executive Officer of a publicly held corporation, but shall also be responsible to the Board of Directors and to any committee thereof. In addition, Executive shall have such other duties and responsibilities as the Board of Directors may reasonably assign him, with his consent, including serving with the consent or at the request of the Board of Directors as an officer or on the board of directors of affiliated corporations, *provided* that such duties are commensurate with and customary for a senior executive officer bearing Executive's experience, qualifications, title and position.



2. Term of Agreement. The term of Executive's employment under this Agreement shall commence on the Effective Date and shall terminate on July 15, 2015.

3. Acceptance of Position. Executive accepts the position of Chief Executive Officer, and agrees that during the term of this Agreement he will faithfully perform his duties and, except as expressly approved by the Board of Directors, will devote substantially all of his business time to the business and affairs of the Company, and will not engage, for his own account or for the account of any other person or entity, in a business which directly competes with the Company. It is acknowledged and agreed that Executive may serve as an officer and/or director of companies in which the Company owns voting or non-voting stock. In addition, it is acknowledged and agreed that Executive may, from time to time, serve as a member of the board of directors of other companies, in which event the Board of Directors of the Company must expressly approve such service pursuant to a Board resolution maintained in the Company's minute books. Any compensation or remuneration which Executive receives in consideration of his service on the board of directors of other companies shall be the sole and exclusive property of Executive, and the Company shall have no right or entitlement at any time to any such compensation or remuneration.

4. Salary and Benefits. During the term of this Agreement:

(a) The Company shall pay to Executive a base salary at an annual rate of not less than Six Hundred Seventy Five Thousand Dollars (\$675,000) per annum (Base Salary"), paid in approximately equal installments at intervals based on any reasonable Company policy. The Company agrees from time to time to consider increases in such base salary in the discretion of the Compensation Committee of the Board of Directors ("Compensation Committee"). Any increase, once granted, shall automatically amend this Agreement to provide that thereafter Executive's base salary shall not be less than the annual amount to which such base salary has been increased.

(b) During the term hereof, Executive shall be eligible to participate in all health, retirement, Company-paid insurance, sick leave, vacation, disability, expense reimbursement and other benefit programs which the Company or its subsidiaries makes available to any of its senior executives.

(c) Executive may be awarded an annual bonus (in cash or stock of the Company) in the sole discretion of the Compensation Committee. Executive also shall be eligible to participate in any Company incentive stock, option or bonus plan offered by the Company to its senior executives, subject to the terms thereof and at the sole discretion of the Compensation Committee.

5. Certain Terms Defined. For purposes of this Agreement:

(a) Executive shall be deemed to be "disabled" if a physical or mental condition shall occur and persist which, in the written opinion of a licensed physician selected by the Board of Directors in good faith, has rendered Executive unable to perform the duties set forth in Section 1 hereof for a period of sixty (60) days or more and, in the written opinion of such physician, the condition will continue for an indefinite period of time, rendering Executive unable to return to his duties.

(b) A termination of Executive's employment by the Company shall be deemed for "Cause" if, and only if, it is based upon (i) conviction of a felony by a federal or state court of competent jurisdiction; (ii) material disloyalty to the Company such as embezzlement, misappropriation of corporate assets or, except as permitted pursuant to Section 3 of this Agreement, breach of Executive's agreement not to engage in business for another enterprise of the type engaged in by the Company; or (iii) the engaging in unethical or illegal behavior which is of a public nature, brings the Company into disrepute, and result in material damage to the Company. The Company shall have the right to suspend Executive with pay, for a reasonable period to investigate allegations of conduct which, if proven, would establish a right to terminate this Agreement for Cause, or to permit a felony charge to be tried. Immediately upon the conclusion of such temporary period, unless Cause to terminate this Agreement has been established, Executive shall be restored to all duties and responsibilities as if such suspension had never occurred.

(c) A resignation by Executive shall not be deemed to be voluntary and shall be deemed to be a resignation with "Good Reason" if it is based upon (i) a diminution in Executive's title, duties, or salary; (ii) a material reduction in benefits or bonus opportunities; (iii) a direction by the Board of Directors that Executive report to any person or group other than the Board of Directors, (iv) a geographic relocation of Executive's place of work a distance for more than sixty (60) miles from the Company's offices located in Doylestown, Pennsylvania; or (v) the Company's material breach of this Agreement.

(d) "Affiliate" means with respect to any Person, a Person who, directly or indirectly, through one or more intermediaries, controls, is controlled by or is under common control, with the Person specified.

(e) "Base Salary" means, as of any date of termination of employment, the highest base salary of Executive in the then current fiscal year or in any of the last four fiscal years immediately preceding such date of termination of employment.

(f) "Beneficial Owner" shall have the meaning given to such term in Rule 13d-3 under the Exchange Act.

(g) A "Change in Control" occurs if:

(i) Any Person or related group of Persons (other than Executive and his Related Persons, the Company or a Person that directly or indirectly controls, is controlled by, or is under common control with, the Company) is or becomes the Beneficial Owner, directly or indirectly, of securities of the Company representing 30% or more of the combined voting power of the Company's then outstanding securities;

(ii) The stockholders of the Company approve a merger or consolidation of the Company with any other corporation (or other entity), other than a merger or consolidation which would result in the voting securities of the Company outstanding immediately prior thereto continuing to represent (either by remaining outstanding or by being converted into voting securities of the surviving entity) more than 66-2/3% of the combined voting power of the voting securities of the Company or such surviving entity outstanding immediately after such merger or consolidation; *provided, however*, that a merger or consolidation effected to implement a recapitalization of the Company (or similar transaction) in which no Person acquires 30% or more of the combined voting power of the Company's then outstanding securities shall not constitute a Change in Control;

(iii) The Stockholders of the Company approve a plan of complete liquidation of the Company or an agreement for the sale or disposition by the Company of all or substantially all of the Company's assets; or

(iv) A majority of the members of the Board of Directors of the Company cease to be Continuing Directors;

(h) "Code" means the Internal Revenue Code of 1986, as amended.

(i) "Continuing Directors" means, as of any date of determination, any member of the Board of Directors who (i) was a member of such Board of Directors on the date of the Agreement or (ii) was nominated for election or elected to such Board of Directors with the approval of a majority of the Continuing Directors who were members of such Board of Directors at the time of such nomination or election.

(j) "Exchange Act" means the Securities Exchange Act of 1934, as amended.

(k) "Person" means any individual, control group as defined in the Exchange Act, corporation, partnership, limited liability company, trust, association or other entity.

(l) "Related Person" means any immediate family member (spouse, partner, parent, sibling or child whether by birth or adoption) of Executive and any trust, estate or foundation, the beneficiary of which is Executive and/or an immediate family member of Executive.

6. Certain Benefits Upon Termination. Executive's employment shall be terminated upon the earlier of (i) the voluntary resignation of Executive with or without Good Reason; (ii) Executive's death or permanent disability; or (iii) upon the termination of Executive's employment by the Company for any reason at any time. In the event of such termination, the provisions of Section 6(a) shall apply, and in the event of a Change of Control, the provisions of Section 6(b) shall apply.

(a) If Executive's employment by the Company terminates for any reason other than as a result of (i) a termination for Cause, or (ii) a voluntary resignation by Executive without a Good Reason, then the Company shall pay Executive a lump sum severance payment in cash equal to the greater of (y) the amount equal to eighteen (18) months Base Salary or (z) the amount equal to Executive's Base Salary for the remainder of the term as if this Agreement had not been terminated; *provided* that if employment terminates by reason of Executive's death or disability, then Executive (or Executive's estate, if applicable) shall receive a one time payment equal to the amount of Base Salary owed for the remainder of the term as if this Agreement had not been terminated.

(b) If Executive's employment is terminated by the Company for any reason other than as a result of (i) a termination for Cause, or (ii) a voluntary resignation by Executive without a Good Reason, within twenty four (24) months of a Change in Control of the Company, the Company shall pay Executive a one time severance payment in cash equal to the greater of (y) the amount equal to eighteen (18) months Base Salary, or (z) the amount equal to Executive's Base Salary for the remainder of the term as if this Agreement had not been terminated; *provided* that if employment terminates by reason of Executive's death or disability, then Executive (or Executive's estate, if applicable) shall receive a one time payment equal to the amount of Base Salary owed for the remainder of the term as if this Agreement had not been terminated.

(c) If Executive's employment by the Company terminates for any reason, except for the Company's termination of Executive's employment for Cause or a voluntary resignation by Executive without a Good Reason, the Company shall offer to Executive the opportunity to participate at Company expense in all medical and dental plans provided by the Company to its executive officers to the extent Executive elects for the remainder of the term of this Agreement. To the extent that the Company cannot provide, for a legal reason or any other matter, Executive with the opportunity to participate in such medical and dental plans (at Company expense), the Company shall pay to Executive in cash an amount equal to the fair market value of the benefits to be provided pursuant to this Section 6(c).

(d) The Company shall make all payments pursuant to the foregoing subsections (a) through (b) concurrently with the date of termination of Executive's employment or consummation of a Change in Control of the Company, as applicable. Any such termination payments payable hereunder shall be considered as part-consideration for the non-compete covenant provided by Executive in Section 7 below.

(e) The Company shall have no liability under this Section 6 if Executive's employment pursuant to this Agreement is terminated by the Company for Cause or by Executive without a Good Reason.

(f) Gross-Up.

(i) If it shall be determined that any payment, distribution or benefit received or to be received by Executive from the Company (whether payable pursuant to the terms of this Agreement or any other plan, arrangements or agreement with the Company or a Affiliate (as defined above) ("Payments")) would be subject to the excise tax imposed by Section 4999 of the Code (the "Excise Tax"), then Executive shall be entitled to receive an additional payment (the "Excise Tax Gross-Up Payment") in an amount such that the net amount retained by Executive, after the calculation and deduction of any Excise Tax on the Payments and any federal, state and local income taxes and excise tax on the Excise Tax Gross-Up Payment provided for in this Section 6(f), shall be equal to the Payments. In determining this amount, the amount of the Excise Tax Gross-Up Payment attributable to federal income taxes shall be reduced by the maximum reduction in federal income taxes that could be obtained by the deduction of the portion of the Excise Tax Gross-Up Payment attributable to state and local income taxes. Finally, the Excise Tax Gross-Up Payment shall be reduced by income or excise tax withholding payment made by the Company or any affiliate of either to any federal, state or local taxing authority with respect to the Excise Tax Gross-Up Payment that was not deducted from compensation payable to Executive.

(ii) All determinations required to be made under this Section 6(f), including whether and when an Excise Tax Gross-Up Payment is required and the amount of such Excise Tax Gross-Up Payment and the assumptions to be utilized in arriving at such determination, except as specified in Section 6(f)(i) above, shall be made by the Company's independent public accounting firm (the "Accounting Firm"), which shall provide detailed supporting calculations both to the Company and Executive. Such determination of tax liability made by the Accounting Firm shall be subject to review by Executive's tax advisor and, if Executive's tax advisor does not agree with such determination reached by the Accounting Firm, then the Accounting Firm and Executive's tax advisor shall jointly designate a nationally recognized public accounting firm, which shall make such determination. All reasonable fees and expenses of the accountants and tax advisors retained by either Executive or the Company shall be borne by the Company. Any Excise Tax Gross-Up Payment, as determined pursuant to this Section 6(f), shall be paid by the Company to Executive within five days after the receipt of such determination. Any determination by a jointly designated public accounting firm shall be binding upon the Company and Executive.

(iii) As a result of the uncertainty in the application of Subsection 4999 of the Code at the time of the initial determination thereunder, it is possible that Excise Tax Gross-Up Payments will not have been made by the Company that should have been made consistent with the calculations required to be made hereunder ("Underpayment"). In the event that Executive thereafter is required to make a payment of any Excise Tax, any such Underpayment calculated in accordance with and in the same manner as the Excise Tax Gross-Up Payment in Section 6(g)(i) above shall be promptly paid by the Company to or for the benefit of Executive. In the event that the Excise Tax Gross-Up Payment exceeds the amount subsequently determined to be due, such excess shall constitute a loan from the Company (together with interest at the rate provided in Section 1274(b)(2)(B) of the Code).

7. Covenants.

(a) Non-Competition. For purposes of this Agreement, the term "Company Business" shall mean the development, marketing, manufacture or sale of (a) cold remedy products, and (b) any other product of the Company or its subsidiaries provided that the Company has derived more than \$10 million in revenue related to such product during the immediately previous twelve (12) month period. During the period in which Executive provides services to the Company under the terms of this Agreement and (i) upon termination of Executive's employment with the Company by the Company for Cause, Executive's voluntary termination of employment (other than for Good Reason), or non-renewal of this Agreement, for a period of eighteen (18) months thereafter, or (ii) upon termination of Executive's employment by the Company without Cause, or upon the termination of Executive's employment by Executive for Good Reason, for a period of six (6) months thereafter, Executive will not, as a principal, agent, employee, employer, consultant, stockholder, investor, director or co-partner of any person, firm, corporation or business entity other than the Company, or in any individual or representative capacity whatsoever, directly or indirectly, without the express prior written consent of the Company:

- (a) engage or participate in any business which competes with the Company Business;
- (b) aid or counsel any other person, firm, corporation or business which competes with the Company Business;
- (c) become employed by a firm, corporation, partnership or joint venture which competes with the Company Business; or
- (d) approach, solicit business from, or otherwise do business or deal with any customer of the Company in connection with the Company Business.

For purposes of this Section 7(a), pain and symptom reliever products shall not be considered cold remedy products which are hereby defined as over the counter products that attempt to shorten or cure the common cold. For purposes of the definition of *stockholder* or *investor* used in this Section 7, Executive may hold a non-control position as stockholder or investor in the securities of publicly traded companies without the prior written consent of the Company.

(b) Executive's Acknowledgements. Executive acknowledges (i) that his position with the Company requires the performance of services which are special, unique, and extraordinary in character and places him in a position of confidence and trust with the customers and employees of the Company, through which, among other things, he shall obtain knowledge of the Company's "technical information" and "know-how" and become acquainted with its customers, in which matters the Company has substantial proprietary interests; (ii) that the restrictive covenants set forth above are necessary in order to protect and maintain such proprietary interests and the other legitimate business interests of the Company; and (iii) that the Company would not have entered into this Agreement unless such covenants were included herein. Executive also acknowledges that the business of the Company presently will extend throughout the United States and Puerto Rico, and that he will personally supervise and engage in such business on behalf of Company and, accordingly, it is reasonable that the restrictive covenants set forth above are not more limited as to geographic area than is set forth therein. Executive also represents to the Company that the enforcement of such covenants will not prevent Executive from earning a livelihood or impose an undue hardship on Executive.



(c) Assignment of Rights to Intellectual Property. Executive shall promptly and fully disclose all Intellectual Property (as defined below) to the Company. Executive hereby assigns and agrees to assign to the Company (or as otherwise directed by the Company) Executive's full right, title and interest in and to all Intellectual Property. Executive agrees to execute any and all applications for domestic and foreign patents, copyrights or other proprietary rights and to do such other acts (including without limitation the execution and delivery of instruments of further assurance or confirmation) requested by the Company to assign the Intellectual Property to the Company and to permit the Company to enforce any patents, copyrights or other proprietary rights to the Intellectual Property. Executive will not charge the Company for time spent, although the Company will reimburse Executive for any expenses Executive reasonably incurs, in complying with these obligations. All copyrightable works that Executive creates shall be considered "work made for hire". "Intellectual Property" means inventions, discoveries, developments, methods, processes, compositions, works, concepts and ideas (whether or not patentable or copyrightable or constituting trade secrets) conceived, made, created, developed or reduced to practice by Executive (whether alone or with others, whether or not during normal business hours or on or off Company premises) during Executive's employment that relate to either the Products or any prospective activity of the Company under active consideration. "Products" means all products planned, researched, developed, tested, manufactured, sold, licensed, leased or otherwise distributed or put into use by the Company or any of its affiliates, together with all services provided or planned by the Company, during Executive's employment.

8. Indemnification. The Company shall indemnify Executive and hold him harmless from and against all claims, losses, damages, expense or liabilities (including expenses of defense and settlement) based upon or in any way arising from or connected with his employment by the Company, to the maximum extent permitted by law. To the fullest extent permitted by law, the Company shall advance to Executive all expenses necessary in connection with the defense of any action or claim which is brought if indemnification cannot be determined to be available prior to the conclusion of such action or the investigation of such claim. The Company shall investigate in good faith the availability and cost of directors' and officers' insurance and shall include Executive as an insured in any directors' and officers' insurance policy it maintains. The provisions of this Section 8 shall survive any termination or expiration of this Agreement.

9. Attorney Fees. In the event that any action or proceeding is brought to enforce the terms and provisions of this Agreement, the prevailing party shall be entitled to recover reasonable attorney fees.

10. Notices. All notices and other communications provided to either party hereto under this Agreement shall be in writing and delivered by certified or registered mail to such party at its/her address set forth below its/her signature hereto, or at such other address as may be designated with postage prepaid, shall be deemed given when received.

11. Construction. In constructing this Agreement, if any portion of this Agreement shall be found to be invalid or unenforceable, the remaining terms and provisions of this Agreement shall be given effect to the maximum extent permitted without considering the void, invalid or unenforceable provisions. In construing this Agreement, the singular shall include the plural, the masculine shall include the feminine and neuter genders as appropriate, and no meaning in effect shall be given to the captions of the sections in this Agreement, which is inserted for convenience of reference only. Without limitation to the foregoing, nothing in this Agreement is intended to violate the Sarbanes-Oxley Act of 2002, and to the extent that any provision of this Agreement would constitute such a violation, such provision shall be modified to the extent required by such Act, or, to the extent that such provision cannot be so modified and is found to be invalid or unenforceable, the remaining terms and provisions shall be given effect to the maximum extent permitted without considering the void, invalid or unenforceable provision. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original but all of which together will constitute one and the same instrument.

12. Headings. The section headings hereof have been inserted for convenience of reference only and shall not be construed to affect the meaning, construction or effect of this Agreement.

13. Section 16(a). Executive acknowledges that he is an insider under Section 16(a) of the Exchange Act due to his status as an officer of the Company. Executive acknowledges he is aware of and agrees to comply with the Exchange Act requirements pertaining to insiders by reporting to the Securities and Exchange Commission on Form 4 any transactions involving equity securities of the Company within two business days following the day on which the transaction is executed.

14. Governing Law. This Agreement, and any statements, conduct, claims, causes of action, liabilities or other matters relating to or arising out of or in connection with this Agreement, shall be governed by, and construed in accordance with, the laws of the State of Pennsylvania, without regard to choice of law or conflict of law principles.

15. Entire Agreement; Amendment. This Agreement constitutes the entire agreement and supersedes all other prior agreements and undertakings, both written and oral, among Executive and the Company, with respect to the subject matter hereof. This Agreement may be amended, modified, superseded, cancelled, renewed or extended and the terms or covenants hereof may be waived, only by a written instrument executed by both of the parties hereto, or in the case of a waiver, by the party waiving compliance. No superseding instrument, amendment, modification, cancellation, renewal or extension hereof shall require the consent or approval of any person other than the parties hereto. The failure of either party at any time or times to require performance of any provision hereof shall in no matter affect the right at a later time to enforce the same. No waiver by either party of the breach of any term or covenant contained in this Agreement, whether by conduct or otherwise, in any one or more instances, shall be deemed to be, or construed as, a further or continuing waiver of any such breach, or a waiver of the breach of any other term or covenant contained in this Agreement.

IN WITNESS WHEREOF, this Agreement shall be effective as of the date specified in the first paragraph of this Agreement.

**PROPHASE LABS, INC.:**

Signed November \_\_, 2011

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*Name: Robert V. Cuddihy, Jr.*  
*Title: Chief Financial Officer*

Signed November \_\_, 2011

**EXECUTIVE:**

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*Ted Karkus*

## Transcript of November 9, 2011 Call with Investors

## PROPHASE LABS, INC

Moderator: Ted Karkus  
November 9, 2011  
11:00 a.m. ET

- Operator: Good morning, my name is (LaShaun), and I will be your conference operator today. At this time, I would like to welcome everyone to the ProPhase Labs third quarter earnings conference call. All lines have been placed on mute to prevent any background noise. Following the speakers' remarks, there will be a question and answer session. If you would like to ask a question during this time, simply press star followed by the number one on your telephone keypad. If you would like to withdraw your question, press the pound key.
- For those of you on the screen, please take note of the options available in your event console. Thank you. On today's call will be Ted Karkus, chairman, CEO, Robert Cuddihy, COO and CFO. Thank you. Mr. Karkus, sir, you may begin.
- Ted Karkus: Thank you, (LaShaun), good morning, shareholders and interested others, thanks for joining us on the call this morning. Our format this morning will be very similar to prior quarters. I will start by reading a forward-looking statement, I will hand it over to Bob Cuddihy, who's sitting next to me. He will go through his prepared statement of the financials. I will then read a prepared statement similar to my quote in the press release. We'll then open it up to a Q&A. Following the Q&A, if the Q&A isn't lengthy, and it certainly hasn't been the last couple of quarters, I will just go over some – I jotted down some bullet points and I'll go over some issues, positive and negative, having to do with our company, and then maybe open it up to a Q&A one more time.
- So with that, I'll start with the forward looking statement. Here we go. At this point, I will read the forward looking statements that are contained in today's press release, on the investor relations sections of the company Web site, and in the 10Q and 10K filings with the SEC. Certain statements in this press release are forward looking statements within the meaning of the private securities litigation reform act of 1995, and involve known and unknown risks, uncertainties and other factors that may cause the company's actual performance or achievements to be materially different from the results, performance or achievements expressed or implied by the forward-looking statements.
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Factors that impact such forward-looking statements include, among others, changes in worldwide general economic conditions, government regulations, the ability of our new management to successfully implement our business plan and strategy, our ability to fund our operations including the cost and availability of capital and credit, our ability to compete effectively, including our ability to maintain and increase our market share in the markets in which we do business, and our dependence on sales from our main product, Cold-EEZE, and our ability to successfully develop and commercialize new products.

Additionally, we would like to advise you that statements made during this call are made as of this date, and listeners to any replay should understand that the passage of time, by itself, will diminish the quality of these statements. And with that, I'd like to introduce you, as always, to Bob Cuddihy. Bob, please take it away.

Bob Cuddihy:

Thank you, Ted. We reported today net sales of 5.1 million dollars for the three months ended September 30<sup>th</sup>, 2011, as compared to sales of 5.2 million dollars for the three months ended September 30<sup>th</sup>, 2010. We realized net income for the three months ended September 30<sup>th</sup>, 2011, of 1.1 million dollars, or seven cents a share, compared to net income of 946 – 947,000, or six cents a share for the three months ended September 30<sup>th</sup>, 2010. The results for the third quarter of 2011, when compared to the third quarter of 2010, principally reflect the net effects of an increase in net sales of 101,000 dollars, and an increase in net sales and marketing expenses of 254,000 dollars, which are offset by a decrease in research and development costs of 270,000 dollars, and a decrease in general administrative expenses of 169,000.

Net sales increased 1.7 million dollars for – to 10 million dollars for the nine months ended September 30<sup>th</sup>, 2011, as compared to 8.3 million dollars for the nine months ended September 30<sup>th</sup>, 2010. The company incurred a net loss for the nine months ended September 30<sup>th</sup>, 2011, of 877,000 dollars, or six cents a share, as compared to a net loss of 2.4 million dollars, or 17 cents a share, for the nine months ended September 30<sup>th</sup>, 2010. The results for the three months and the nine months ended September 30<sup>th</sup>, 2011, as compared to the three months and nine months ended September 30<sup>th</sup>, 2010, reflect positive trends regarding revenues, and improved margins during the respective 2011 periods as compared to the 2010 periods. The company's strategic focus continues to be one, revenue growth, two, strategic marketing expenditures to communicate Cold-EEZE messages to consumers, three, product development and cost-effective commercialization of new products, and four, reducing overhead and general operating expenses. Ted?

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Ted Karkus: Thank you, Bob. All right, I'm going to read the prepared portion of what I have to say. Third quarter 2011 revenues were stable as compared to 2010, but yielded an improvement in earnings. We continue to operate our company with increased efficiency, and our efforts to streamline operations over the past two years will strengthen the long-term value of our Cold-EEZE franchise. However, the infrastructure necessary to operate our business effectively requires increased revenues in order to generate positive levels of cash flow and profitability on an annualized basis.

Accordingly, we are continuing our focus on rebuilding our Cold-EEZE brand and our company. In addition to investments in product development, we are making strategic investments in consumer education and product promotions aimed at driving significant increases in brand awareness of Cold-EEZE for the current cough/cold season. These immediate investments, of course, increase current expenses and therefore reduce short-term financial performance. However, these investments are critical to the sustained growth of our brand and long-term success for our company.

We believe that we now have a stronger distribution platform to launch new products and applications. For example, our Cold-EEZE oral spray product was recently completed, and we commenced shipping that product to retailers in August 2011. Cold-EEZE oral spray provides cold relief to our consumers via a new delivery system that leverages our flagship brand. We hope to launch additional Cold-EEZE branded products to the marketplace in 2012. Launching these new products is a key part of our long-term plan to grow revenues and profitability.

(LaShaun), that concludes my prepared speech. I'd like to open it up to Q&A now before I continue, if there are any questions before I continue with what else I have to say. (LaShaun), you want to open it up?

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Operator: Yes, sir. Ladies and gentlemen, if you would like to ask a question, press star one on your telephone keypad. Again, to ask a question, press star one. And there are no questions.

Ted Karkus: Thank you, (LaShaun). I have a feeling I set everybody up by – everybody is now used to me speaking after the prepared speech, so it doesn't surprise me. We will open it up to a Q&A again, if I trigger some questions following my comments. As always, I jot down some bullet points to touch on, to give everybody a better flavor of what's going on in our company. The goal here is to – in much the same way that we as management fully inform the board of directors, we want to equally inform all of our shareholders.

The only issue I have is my concern that I'm not interested in educating our competitors as to how we do business, why we do what we do, how we're going about it. I'm really proud of our efforts. We've come an enormous distance in what feels like a very short period of time. It's been 2 ½ years now, it really kind of flew by, at least I feel that way. Bob, I don't know how you feel. But you know, we've really worked our butts off in turning the company around. I have both positive and negative things to say about the company, and the situation that we're in. Why don't I review some of the negatives first, and then I'll go into some of the positives.

On the negative side, I recently reviewed our SDI FAN data, which basically tracks the incidence of upper respiratory illness around the country, and I looked back historically over the last 10 or 15 years. Without question, people are not getting as sick, certainly over these last few years, as they used to. And I don't know if that's because more people are educated to take flu shots, or it's because people are washing their hands more, or they're being more careful. Whatever the case is, in general, at least according to the incidence of upper respiratory illness, that incidence is down. That incidence directly affects our sales. There's a high correlation, I think it's 0.99, between the incidence of upper respiratory illness and our Cold-EEZE branded sales to consumers. So our goal, of course, has been with each level of incidence, it's to increase our sales at every level, and that's our goal. But the incidence of upper respiratory illness is not going to help our cause. So that's good for the public in general, not great for our business.

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Secondly, the weak economy – and I'm not an economist, and I'm not going to go into exactly what's going on with the economy right now, but I can tell you in general that there's been a significant trend over the last couple of years, certainly since 2008, consumers pay more attention to price now versus ever. This has combined with initiatives by many of our major retailers, which is first of all in the drug industry, there's been enormous consolidation that's taken place over the last five years, it's put more power in the hands of fewer of our retailers. At the same time, several retailers are more focused on private label than they are – and/or at the expense of branded products, so that combined with the fact that consumers are looking for value and they're looking for lower prices, they get those lower prices in private label, so there's a very clear trend in the industry going on right now, and it's not just our product, it's not even just our category, there's a very strong trend towards private label over branded.

Fortunately for us, we manufacture the private label. However, we certainly don't have the same margins on a private label as we do on our branded Cold-EEZE products, so it puts enormous pressure on our brand, facings, SKUs, our displays are getting cut back everywhere. While I've said it on previous calls, that we have fought hard with the retailers and proven to them that we're turning around the company, and to keep our number of facings, it doesn't mean the SKU's – the extra shelf space, the extra attention you get from displays, from end caps, from what's called power wings, all the other places where we can show product, more and more of that space is going to private label. And it doesn't matter really which retailer I'm talking about, you can go into any of them – go into any of the major drug stores and look around and see how much private label there is. And by private label, it has the name of the drug store on it, as opposed to the brand, and you'll see virtually every product on the shelf, for every branded product, you see a private label at 20, 25, 30 percent less in price. That's the private label of the store brand, sitting right next to the branded product.

So from a sort of macroeconomic view, from top – you know, perspective looking down, clearly there are some significant negatives that we have to deal with. Just looking at my notes – so let's switch over to some of the positives. I think I've just scared everybody with the negatives.

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On the – on the positive side, first and foremost, when I worked on Wall Street, and I think I've probably mentioned this before, when I used to invest in companies, and I – this was a common saying on Wall Street, the three most important factors in your investment are management, management, management. I am very proud of our management, and that doesn't just mean Bob and me. It means everybody in our company that's working so hard together. Everybody in our company has an incredibly strong work ethic. I love working hard now. I didn't, in my earlier previous life. Love being the CEO, love working hard, I set the example here, Bob sets as strong an example as I do. I was just thinking a few moments ago about what I was going to say, and by pure coincidence, last night is a perfect example. I left – I took a break last night and actually left the office about 8 o'clock last night. I decided I was going to go to a movie, and everyone is probably thinking, why am I telling this story. I actually fell asleep in the movie, got bored with it, left the movie, came out, did some store checks at about 9:30 before the stores closed at 10 o'clock – and by store checks, what I mean by that is, each of us in our company, we go around to the various stores that carry our products, we look for the product on the shelf, we look for the price, we look at whether there are TPRs, which are temporary price reductions, other promotional ways that our products are being sold, we look for facings, we look for the inventory, et cetera. I did some store checks, it kind of tweaked me, there are some things that I think need to be corrected, so I decided to come back to the office at 10 o'clock last night, and lo and behold there was a light on, and Bob's in his office working.

I don't mean that to pat ourselves on the back, I mean to say this to simply highlight the fact that we are all really committed to the company. It's not just Bob and me, it's literally everybody in the company. I don't push people to come in early in the morning, I don't push them to stay late, and regularly, if anybody was to give us a surprise visit, you'd be surprised how many people are working here before hours and after hours. And I say this to you because again, as I said, management, management, management is everything, and I say that to you because while we're in this negative environment, as I just explained, we are doing all of the right things to turn this company around, and I believe that we are in the process of actually turning the company around.

In terms of the numbers, we have had a bounceback in the first nine months of this year in terms of our revenues. There are several factors that go into that. Some of the factors include pipeline filling, because we – I'm proud to say that we opened up Costco's and BJ's, we're now in the vast majority of both stores. Initial checks suggests – and this is just anecdotal – but when we walk into Costco, we can actually count how many packages of product have sold, and so far in the first few weeks, things seem to be going well.

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Also, we introduced a new oral spray, which we're really proud to have introduced. Got a lot of shelf space for our first few introductions, which speaks volumes to how well we're doing in terms of our relationships with our retailers, so the pipeline fill of our oral spray, combined with the pipeline fill of opening up two new major retailers, bounced our revenues.

We also, as I described last year, I think that they were kind of artificially depressed somewhat, because of the fourth quarter of 2009 and H1N1, I'm not going into all that again, but those are some of the reasons for the bounceback in revenues. I'd like to think that the other part of it is the fact that our advertising efforts from last season started to take hold, and we're really proud of our new initiatives for this season, which are led by our TV commercial. I really, for competitive reasons, don't want to go into too much detail, except to say that we have a very aggressive media campaign across all mediums. We had to stretch every dollar as effectively and as efficiently as possible. I personally scrutinized every dollar spent. It's one of the things that I spend an inordinate amount of time on here. But you know, we as a team, including our consultants and our vendors, I think have done a phenomenal job, and I am optimistic that it's going to drive sales, even in this tough environment, this season.

Along the lines of some of the things I was just talking about, personally travelling around to all of our major accounts over the next month – in fact, I just discussed this with the sales team yesterday – it's really important that our retailers get it right, and they have lots of other products to pay attention to besides us. We've had declining sales for a number of years, we have a new message to our retailers that says hey, we're back in business, we're going to start growing again, you want to pay attention to us, make sure there's enough inventory on the shelf, et cetera.

I would like to suggest, or would like to request, that everybody listening to this call, anyone who is a shareholder, it would be doing us a great service if you would, anytime you walk into a store that has a cough/cold section, if you'd walk into the cough/cold section, see what's going on with Cold-EEZE. If you notice that we're out of stock in a particular flavor – on the one hand, that's a good thing, it means we're selling product. On the other hand, it's a bad thing, because it means the next consumer that comes in doesn't have the opportunity to purchase that product, and they may purchase our competitor's product, and if you would be so kind as to inform the front desk, the receptionist, just call into the main number if you notice anything unusual, not enough product on the shelves, flavors missing, anything of that nature, it's all helpful.

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Let's see, some other things I would like to mention. Sorry, I really don't want to go into our marketing efforts in more detail, but take my word for it, for however many millions of dollars we're spending, we're going to make those millions of dollars look like many multiples of that, and I am really – we are all hopeful and believe that our marketing efforts this year really are going to drive sales. At the end of the day, to put it into a little bit more perspective, and I did allude to this in my quote, in the press release this morning, we have a very, very solid, strong infrastructure in place. It took us 2 ½ years to get here, we have all top shelf people working in the company, we're all working efficiently, we're all taking on more responsibilities than you could imagine. But the problem is, the infrastructure that's required to operate this business needs the support of more than 15 or 16 million dollars of revenues.

There really is no place to cut corners or to cut costs, with regards to the infrastructure of our company. By the same token, our infrastructure could probably support a 100 or 200 million dollar business as easily as it's supporting a 15 or 16 million dollar business. It would not require a lot more overhead or many more people in order to support a much larger business, and so our goal in the short or near term is to grow revenues, both by growing our Cold-EEZE branded lozenges, introducing new Cold-EEZE branded products, which is the short term, fastest way to growth, and when we grow these revenues, more and more of the dollars from those revenues will start to flow to the bottom line, so that we start reporting profits instead of losses on an annualized basis.

We're headed in that direction, but the key is, the next round of products that we introduce, we are expecting or anticipating the introduction next year of more Cold-EEZE branded products. They simply have the best risk reward right now, given our status with the retailers, given what they're going to accept, given the fact that we're doing heavy advertising for the Cold-EEZE brand.

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The introduction of the oral spray dovetailed perfectly into our plan, our TV commercial included the oral spray in it, so if you think about the millions of dollars that we're spending in advertising our Cold-EEZE lozenges, the oral spray got a free ride, didn't require any additional advertising dollars, so we were actually able to advertise our oral spray in a significant way – significant way which we could not have done if we were introducing a non-Cold-EEZE branded product. We expect to stick to this game plan and introduce one or two more products next year that will initially be introduced at ECRM. That's the big conference that we all go to, where we meet with roughly 70 retailers over a three-day period, and at ECRM we'll be talking about our new Cold-EEZE branded products, and I'll have a lot more to say about that in the coming quarters.

Finally, a couple of other things, a number of shareholders have asked over the last few months about the NASDAQ listing. That question comes up periodically. Personally, I'm not that concerned about it. I and we are here to build a company, I'm not concerned about stock price at the current time, I'm not concerned about NASDAQ listings, but what I can say is, I've checked with our attorneys, they've researched the issue, they said number one, if our stock is not trading above a dollar for 10 days in – by, I don't know what the exact date is, sometime in mid December, they can apply for an extension. They believe that based on their research, that we will be approved for that extension, which gives us another six months.

If over the course of the next six months we still aren't trading back above a dollar, we can consider at the – at the annual general meeting if we want to do a reverse stock split and/or, worst case scenario, even if we got de-listed from this NASDAQ national market listing, we would still be listed electronically. Our symbol would remain the same, it would still be PRPH, you would just have to add – I believe you would add a .OB to it, but that's a worst case scenario. We're six months away from that even being a possibility in my mind, assuming that we get approval for the extension, which is, while not a guarantee, it's likely to happen.

So I'm not that concerned about it right now. Our real focus is building the value of the company. Finally, periodically people ask us about the Phusion joint venture. We did buy back a large block of stock that we had issued to Phosphagenics in connection with the Phusion joint venture. We bought back the stock at a significant discount to where we issued the stock, so in effect the total investment in the JV for us dropped by roughly a million dollars.

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It may not be accounted for that way, I'm sure Bob has some hairs jumping up on the back of his neck, so I'm not going to go into more detail. I'm not going to go into how it's accounted for, but the bottom line is, we maintained all of our exact same rights into the joint venture. We still have exclusive worldwide distribution and marketing rights to their delivery technology in combination with over the counter products. Raouf Ghaderi, our head of R&D, in fact just this week was traveling to a university. He's doing some significant research into combining the delivery system with some active ingredients, and we'll see.

But I don't want to rush the launch of a product that's going to fail, and again, our first game plan, which I think makes the most sense, is to introduce Cold-EEZE branded products first. It kind of ties our hands, because Cold-EEZE implies products having to do with colds. I'm hoping over time that maybe we develop the ProPhase labs name more, and that we create some recognition for that name, which will give us the ability to introduce non-Cold-EEZE branded products as well.

So the bottom line, to wrap it up, I think we're doing all the right things. If our flagship brand grows, as responsive to our advertising, I do expect that we will follow that course next year, and probably spend more on advertising to grow the brand further. Again, we're looking to turn around, grow the company, grow the value of the company.

I'm not interested – well, we would like to have short-term profitability, but growing the revenues and growing the company are much more important. It'll give us much more value and a lot more flexibility down the road. I think that concludes my overview of what I wanted to add. (LaShaun), I would like to again open it up to Q&A, if I've triggered any interest.

Operator: Thank you, sir. Ladies and gentlemen, if you would like to ask a question, press star one on your telephone keypad. Again, to ask a question, press star one. Again, ladies and gentlemen, if you would like to ask a question, press star one on your telephone keypad. And there are no questions.

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Ted Karkus: Thank you, (LaShaun). So, I want to thank everybody for joining the call. As always, I am accessible at all times, you can call me day or night if you have questions. I accept all calls from all shareholders, if I don't return your call right away, I promise I do get back with you. The same way, we still have the insert in the packages, and I respond to all of the e-mails.

They appear to be picking up as we get into the cough/cold season, I do read and respond to every e-mail of every consumer who purchased our product who has a comment. By the way, I'll mention to you, over 95 percent of the e-mails that I receive from consumers are positive. In fact, of the less than five percent that aren't positive, most of those have more to do with packaging and going green than anything else, less than one percent are complaints about the flavor, and less than one percent about the efficacy of our product. Truly, our consumers love our product and we seem to be doing well.

So I look forward to talking to all of you off line that have additional questions, and thank you all, once again, for joining the call today. Have a nice day.

Operator: This concludes today's conference call. You may now disconnect.

Ted Karkus: Thank you, (LaShaun).

Operator: You're welcome, have a great day.

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